TOWN OF NEW GLASGOW CONSOLIDATED FINANCIAL STATEMENTS MARCH 31, 2015

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Independent Auditors' Report

To the Mayor and Council of the Town of New Glasgow New Glasgow, Nova Scotia

We have audited the accompanying financial statements of Town of New Glasgow, which comprise the consolidated statement of financial position as at March 31, 2015, and the consolidated statement of financial activities and statement of changes in net financial liabilities and cash flow for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian Accounting Standards for local governments, as recommended by the Public Sector Accounting Board, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained in our audit is sufficient and appropriate to provide a basis for our opinion.

Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of Town of New Glasgow as at March 31, 2015, and the results of its operations and its cash flows for the year then ended in accordance with Canadian Accounting Standards for local governments, as recommended by the Public Sector Accounting Board.

New Glasgow, Nova Scotia September 21, 2015 MacDonald & Murphy Inc.

Chartered Accountants



Town of New Glasgow Consolidated Statement of Financial Position

March 31		2015		2014
		(in tho	usands)
FINANCIAL ASSETS				
Cash	\$	2,537.2	\$	2,351.5
Receivables	,	_,	7	_,000
Taxes (Note 3)		1,400.3		1,211.4
Due from Federal Government and its agencies		217.6		179.7
Due from Provincial Government and its agencies		202.0		220.3
Due from Town of Westville		42.5		28.6
Due from Town of Trenton		172.9		125.5
Due from Town of Pictou		20.4		17.1
Due from Town of Stellarton		16.4		3.5
Due from Municipality of Pictou County		81.7		37.6
Trade accounts		162.0		164.4
Water rates		445.9	-	247.3
		5,298.9		4,586.9
FINANCIAL LIABILITIES Bank indebtedness (Note 6) Trade payables Prepaid taxes Long term debt (Note 7) Capital lease obligations (Note 8) Term loan obligations (Note 9)		2,122.9 2,882.7 142.9 9,033.4 264.2 898.4 15,344.5		912.9 2,788.8 126.7 9,537.0 425.0 758.9 14,549.3
NET I MANOIAL EIABIETTES	***************************************	(10,045.6)	***************************************	(9,962.4)
NON-FINANCIAL ASSETS				
Capital assets - net of accumulated amortization (Page 15)		57,956.0		56,438.6
Inventories		367.7		387.3
Unamortized debt discount		9.3		11.1
Prepaid expenses		47.9	***************************************	64.5
NET NON-FINANCIAL ASSETS		58,380.9		56,901.5
	\$	48,335.3	\$	46,939.1
ACCUMULATED SURPLUS				
Fund balances (Page 17)	\$	1,953.1	\$	1,884.6
Investment in capital assets (Page 17)	*	46,382.2	Ψ	
Jane in Jupital aboots (1 age 17)	\$	48,335.3	\$	45,054.5
	<u> </u>	70,000.0	Ψ.	46,939.1

On Behalf of the Council

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Clerk



 Year Ended March 31
 2015

(in thousands)

	Page	Budget	Actual	Actual
Revenue				
Taxes Less: School board requisition	30	\$ 15,225.5 (1,648.5)	\$ 15,221.6 (1,648.5)	\$ 14,924.2 (1,607.5)
		13,577.0	13,573.1	13,316.7
Grants in lieu of taxes	30	77.1	75.5	75.7
Sale of services	30	801.6	822.0	800.8
Other revenue from own sources	31	619.2	767.0	619.2
Transfers from government	31	1,558.9	1,558.8	1,541.9
Stadium revenues	31	.,	8.0	8.6
Water revenues	31	2,566.6	2,500.8	2,259.8
Grants for capital	32	1,756.0	1,786.6	995.7
Other revenue	32	20.0	23.4	36.5
Other proceeds	32		125.3	22.4
Total revenue		20,976.4	21,240.5	19,677.3
Expenditures				
General government services	33	1,603.1	1,961.7	1,763.8
Protective services	33	5,934.7	6,136.6	6,071.8
Transportation services	34	3,196.5	4,488.9	3,759.8
Environmental health services	34	1,675.9	1,808.7	1,613.8
Public health services	34	5.0	5.0	5.0
Marketing and communications	35	301.2	289.7	310.7
Community development	35	759.4	942.5	935.4
Stadium expenses	35	, 50.,	99.2	282.6
Water treatment and distribution	36	2,625.5	2,712.1	2,831.0
Other transfers and grants	36	961.8	1,005.3	1,040.4
Interest and bank charges	36	308.2	393.8	523.2
Reserve for taxes and other receivables	36	5.0	333.3	145.0
Financing of pension deficit per valuation		9.3	0.8	9.3
Total expenditures		17,385.6	19,844.3	19,291.8
Net surplus		\$ 3,590.8	1,396.2	385.5
Accumulated surplus, beginning of year			46,939.1	46,553.6
Accumulated surplus, end of year			\$ 48,335.3	\$ 46,939.1



Town of New Glasgow

Consolidated Statement of Change in Net Financial Liabilities

 Year Ended March 31
 2015
 2014

(in thousands)

	Actual	Actual
Net surplus	\$ 1,396.2	\$ 385.5
Changes in tangible capital assets		
Acquisition of capital assets	(4,068.3)	(3,029.5)
Amortization of capital assets	2,518.9	2,373.9
Cost of assets sold, net of accumulated amortization	32.0	22.7
Increase in net book value of tangible capital assets	(1,517.4)	(632.9)
Changes in other non-financial assets		
Acquisition of inventories	(367.7)	(387.3)
Acquisition of prepaid expense	(47.9)	(64.5)
Amortization of debt discount	1.8	2.3
Consumption of inventories	387.3	337.3
Use of prepaid expense	64.5	63.5
	38.0	(48.7)
Change in net financial liabilities	(83.2)	(296.1)
Net financial liabilities, beginning of year	(9,962.4)	(9,666.3)
Net financial liabilities, end of year	\$ (10,045.6)	\$ (9,962.4)



Town of New	Glasgow		
Consolidated	Statement	of Cash	Flow

Year Ended March 31	2015	2014
	(in	thousands)
Increase (decrease) in cash and cash equivalents		
Operating activities		
Net surplus	\$ 1,396.2	\$ 385.5
Change in taxes receivable	(188.9) (133.1)
Change in water rates receivable	(198.6	•
Change in accounts receivable	(138.8	
Change in other assets	38.0	(48.7)
Change in accounts payable and		
accrued liabilities	110.1	386.8
	1,018.0	1,015.5
Capital activities		
Increase in net book value of capital assets	(1,517.4	<u>(632.9)</u>
Financing activities		
Long term debt issued	1,011.2	1,016.8
Debt principal repayment	(1,140.5	(1,271.1)
Term loan repayment	(234.8)
Capital lease obligation repayment	(160.8	<u>(289.9)</u>
	(524.9	<u>)</u> (544.2)
Net change in cash and cash equivalents	(1,024.3) (161.6)
Cash and cash equivalents		
Beginning of year	1,438.6	1,600.2
End of year	\$ 414.3	\$ 1,438.6
Comprised of		
Cash	\$ 2,537.2	· ·
Bank indebtedness	(2,122.9	(912.9)



Town of New Glasgow Schedule of General Operating Fund

Year Ended March 31	9	20	2014		
			(in thousands)		
Personne	Page	Budget	Actual	Actual	
Revenue Taxes	20	A 45 005 5			
	30	\$ 15,225.5	\$ 15,221.6	\$ 14,924.2	
Less: School board requisition		(1,648.5)	(1,648.5)	(1,607.5)	
Grants in lieu of taxes	30	13,577.0	13,573.1	13,316.7	
Sale of services	30	77.1 801.6	75.5	75.7	
Other revenue from own sources	31	619.2	822.0 767.0	800.8	
Transfers from governments	31	1,558.9		619.2	
Other revenue	32	20.0	1,558.8 15.7	1,541.9	
Total revenue	32	16,633.8	16,812.1	26.7 16,381.0	
_		10,000.0	10,012.1		
Expenditures General government services	33	1 602 1	1 6 4 4 0	4.54.4	
Protective services	33	1,603.1 5,934.7	1,644.0	1,514.4	
Transportation services	34	3,196.5	5,906.3	5,847.2	
Environmental health services	34	1,675.9	3,437.3	2,749.9	
Public health services	34	1,075.9 5.0	1,671.6 5.0	1,488.5	
Marketing and communications	35	301.2	289.7	5.0 310.7	
Community development	35	759.4	690.9	690.6	
Other transfers and grants	36	961.8	1,005.3	1,040.4	
Interest and bank charges	36	230.5	312.5	431.6	
Reserve for taxes and other receivables	36	5.0	312.3	145.0	
Net expenditures	30	14,673.1	14,962.6	14,223.3	
Financing of pension deficit per valuation		9.3	0.8	9.3	
Total expenditures		14,682.4	14,963.4	14,232.6	
Net revenues		1,951.4	1,848.7	2,148.4	
Financing and transfers					
Repayment of capital lease obligation		(190.0)	(140.8)	(252.6)	
Debt principal repayment		(925.0)	(804.6)	(886.6)	
Term loan repayment		(182.2)	(167.9)	(/	
Transfers to operating fund reserve Transfers from (to) general capital fund		(173.0)	(262.2)	(210.0)	
Capital out of revenue Transfers from (to) water operating fund			(116.9)	(16.0)	
Fire protection charge		(617.2)	(617.2)	(617.2)	
Tax levy		136.0	131.8	132.3	
Transfers to stadium operating fund				(246.1)	
Net financing and transfers		(1,951.4)	(1,977.8)	(2,096.3)	
Change in general operating fund		\$	(129.1)	52.1	
General operating fund, beginning of year			262.5	210.4	
General operating fund, end of year			\$ 133.4	\$ 262.5	



Town of New Glasgow Schedule of Water Operating Fund Statement of Changes in Fund Balance

Year Ended March 31	Year Ended March 31 2015			2014
			(in thousands)	
	Page	Budget	Actual	Actual
Revenue				
Water revenue		\$ 2,534.3	\$ 2,449.4	\$ 2,209.4
Other revenue		32.3	<u>51.4</u>	50.4
Total revenue	31	2,566.6	2,500.8	2,259.8
Expenditures				
Transmission and distribution	36	2,625.5	2,249.1	2,382.0
Interest and bank charges	36	77.7	76.4	85.0
Total expenditures		2,703.2	2,325.5	2,467.0
Net revenues (expenditures)		(136.6)	175.3	(207.2)
Financing and transfers				
Repayment of capital lease obligation		(15.0)	(16.4)	(23.4)
Debt principal repayment		(313.4)	(313.4)	(362.0)
Repayment of term loans		(55.0)	(66.9)	, ,
Transfers from (to) general operating fund			• •	
Fire protection charge		617.2	617.2	617.2
Tax levy		(136.0)	(131.8)	(132.3)
Transfers to water capital fund				,
Land reserve		(35.0)	(35.0)	(35.0)
Capital out of revenue		(90.0)	(12.9)	(45.6)
Depreciation charge		(463.0)	(463.0)	(449.0)
Net financing and transfers		(490.2)	(422.2)	(430.1)
Change in water operating fund		\$ (626.8)	(246.9)	(637.3)
Water operating fund, beginning of year			(464.3)	173.0
Water operating fund, end of year			\$ (711.2)	\$ (464.3)



Town of New Glasgow Schedule of Water Operating Fund Statement of Financial Position

Year Ended March 31		2015	2014		
Assets Receivables		(in tho	usands)		
Rates (less allowance for doubtful accounts) Due from own funds and agencies	\$	448.9	\$	247.3	
General operating fund				254.4	
Water capital fund		1.9		1.9	
Prepaids		0.5		1.0	
Inventories, at cost	- Amin's Anni	7.5	-	22.4	
		458.8	\$	527.0	
Liabilities					
Bank indebtedness	\$	1,060.1	\$	878.6	
Payables and accruals	·	109.9	*	112.7	
Total financial liabilities	***************************************	1,170.0	HEADONINA MARIA AND AND AND AND AND AND AND AND AND AN	991.3	
Equity					
Deficit		(711.2)		(464.3)	
	\$	458.8	\$	527.0	



Town of New Glasgow Schedule of Stadium Operating Fund Year Ended March 31

Year Ended March 31	Ended March 31 2015			2014		
			(in the	ousands)		
	<u>Page</u>	Budget	A	ctual		Actual
Stadium revenue	31	\$	\$	8.0	\$	8.6
Expenditures						
Stadium expenses	35			31.6		211.7
Interest and bank charges	36			4.9		6.6
Total expenditures		#PERFORMANCE CONTROL OF THE PERFORMANCE AND TH	***************************************	36.5	***************************************	218.3
Net expenditures			Miles in deriverse	(28.5)		(209.7)
Financing and transfers						
Debt principal repayment		(22.5)		(22.5)		(22.5)
Repayment of capital lease obligation		(3.6)		(3.6)		(13.9)
Transfers from Stadium Reserve		26.1		54.6		, ,
Transfers from general operating fund		***************************************	****	********************************		246.1
Net financing and transfers			***************************************	28.5	December 1	209.7
Change in stadium operating fund		\$	\$		\$	
Stadium operating fund, beginning of year	ar		***************************************			**************************************
Stadium operating fund, end of year			\$		\$	



Town of New Glasgow Schedule of General Capital Fund

Year Ended March 31 2015 2014 (in thousands) Budget Actual Actual Revenue Grants 1,033.0 1,063.1 \$ 102.6 **Expenditures** General government 1,169.7 1,194.7 216.3 Protective services 100.3 134.7 117.8 Transportation services 2,053.5 1,073.0 1,619.4 Environmental health services 1,040.0 1,069.3 196.0 Recreation services 179.4 150.2 378.4 Total expenditures (Page 37) 4,542.9 3,621.9 2,527.9 Net expenditures (3,509.9)(2,558.8)(2,425.3)Financing and transfers Short term financing 2,371.1 1,355.4 673.7 Conditional sales contracts 128.0 159.8 Capital lease financing 217.8 Transfers from general operating fund Capital out of revenue 116.9 16.0 Transfers from (to) reserve funds Equipment reserve 97.8 100.1 Special reserve 200.0 28.0 43.6 Gas tax reserve 0.008 790.9 1,314.4 Parkland reserve 41.0 39.5 Net financing and transfers 3,509.9 2,558.8 2,425.3 Change in general capital fund General capital fund, beginning of year 0.2 0.2 General capital fund, end of year 0.2 \$ 0.2 Cash - unrestricted 0.2 0.2



Town of New Glasgow Schedule of Water Capital Fund Statement of Changes in Fund Balance

Year Ended March 31	March 31 2015		
	Budget	Actual	Actual
Revenue			
Government grants	\$	\$	\$ 128.8
Interest income		4.5	4.5
Total revenue		4.5	133.3
Expenditures (Page 37)			
Water treatment and distribution	550.0	446.4	501.6
Net expenditures	(550.0)	(441.9)	(368.3)
Financing and transfers			
Conditional sales contracts Transfers from water operating fund	210.0	242.4	
Capital out of revenue	90.0	12.9	45.6
Depreciation charge	463.0	463.0	449.0
Land reserve	35.0	35.0	35.0
Net financing and transfers	798.0	753.3	529.6
Change in water capital fund	\$ 248.0	311.4	161.3
Water capital fund, beginning of year		940.9	779.6
Water capital fund, end of year		\$ 1,252.3	\$ 940.9
Allocation of fund balance			
Land reserve		\$ 504.6	\$ 465.1
Depreciation cash		\$ 504.6 747.7	Ф 465.1 475.8
p. da.m.a., dag.,		\$ 1,252.3	\$ 940.9
		Annual control of the	



Town of New Glasgow	•
Schedule of Water Capital Fund	
Statement of Financial Position	
Year Ended March 31	

Year Ended March 31	2015	2014
Assets	(in thou	sands)
Cash		
Water land reserve fund	\$ 504.7	\$ 465.2
Depreciation fund	747.7	475.8
Unamortized debenture discount	9.3	11.1
Utility plant and equipment (Page 16)	26,419.2	25,972.9
	\$ 27,680.9	\$26,925.0
Liabilities		
Due to own funds and agencies		
Water operating fund	\$ 15.5	\$ 1.9
General operating fund	10.7	
Accumulated allowance for depreciation (Page 16)	8,019.0	7,556.0
Long term debt	1,538.1	1,851.6
Capital lease obligations	339.8	160.7
Term debt obligations		16.4
0	9,923.1	9,586.6
Municipal position		
Investment in capital assets	17,253.1	16,873.2
Water land reserve	504.7	465.2
	17,757.8	17,338.4
	\$ 27,680.9	\$26,925.0

Town of New Glasgow Schedule of Water Capital Fund Statement of Investment in Capital Assets

Year Ended March 31	2015	2014
	(in tho	usands)
Balance, beginning of year	\$ 16,873.2	\$ 16,436.1
Amortization of capital assets	(463.0)	(449.0)
Long term debt repayments	313.4	362.0
Capital lease repayments	16.4	23.4
Term debt repayments	66.9	
Capital additions out of revenue	12.9	45.6
Capital grants		128.0
Capital funding from		
Water land reserve	242.2	28.9
Depreciation funds	191.1	298.2
	379.9	437.1
Balance, end of year	\$ 17,253.1	\$ 16,873.2



Town of New Glasgow Schedule of Stadium Capital Fund

Year Ended March 31	2	2014	2013
		(in thousands)	
	Budget	Actual	Actual
Expenditures Stadium capital	\$	\$	\$
Net expenditures		Section Control Contro	
Financing and transfers		NATIONAL STREET, STREE	
Change in stadium capital fund	\$		
Stadium capital fund, beginning of year			
Stadium capital fund, end of year		\$	\$



Town of New Glasgow Schedule of Reserve Funds

Year Ended March 31 2015 2014 (in thousands) Budget **Actual** Actual Revenue \$ Investment income \$ 3.2 \$ 5.3 Parkland transfers 1.3 Canada/NS Gas tax agreement 723.0 723.5 764.3 Proceeds from sale of assets 156.0 45.1 Total revenue 723.0 884.0 814.7 Financing and transfers Transfers from general operating fund 173.0 262.2 210.0 Transfers to general capital fund Equipment reserve (97.8)(100.1)Special reserve (200.0)(28.0)(43.6)Rink Reserve (26.1)(54.6)Gas tax reserve (800.0)(790.9)(1,314.4)Parkland reserve (41.0)(39.5)Net financing and transfers (991.9)(750.9)(1,148.0)Change in reserve funds balance (268.9)133.1 (333.3)Reserve funds balance Beginning of year 1,145.3 1,478.6 End of year 1,278.4 1,145.3 Reserves Equipment \$ 148.3 \$ 159.7 Special 246.7 269.9 Power Board 0.7 0.7 Canada/NS Gas Tax 26.9 91.8 Water capital reserve 74.1 72.5 Central treatment plant 36.7 36.7 Stadium sign rental 100.3 94.1 Parkland transfers 31.0 68.5 General operating 613.7 351.4 \$ 1,278.4 \$ 1,145.3



Town of New Glasgow Consolidated Statement of Property and Equipment

March 31			2015	2014
			(in the	ousands)
		Less	MacDanila	ht / m
		Accumulated	Net Book	Net Book
	Cost	Amortization	Value	Value
General capital				
General Government Services				
Land	\$ 1,849.7	\$	\$ 1,849.7	\$ 762.0
Buildings	2,546.0	719.8	1,826.2	1,857.8
Infrastructure Development	741.6	261.9	479.7	532.0
Equipment	1,191.3	854.7	336.6	432.8
Equity in New Scotland Business Park	15.7	004.7	15.7	432.0
Protective services	13.7		15.1	
Land	51.5		E4 E	
Buildings	2,442.6	4 222 0	51.5	51.5
Land improvements	2,442.6	1,223.9	1,218.7	1,245.5
Equipment		4.7	19.5	20.5
· ·	2,601.1	1,782.1	819.0	886.9
Transportation services	200.0			
Buildings	666.6	369.3	297.3	313.3
Equipment	3,367.6	2,170.4	1,197.2	1,324.8
Road transport				
Street	15,950.8	9,690.0	6,260.8	6,334.4
Sidewalks	4,067.8	2,028.4	2,039.4	1,892.4
Bridges	703.2	387.5	315.7	338.2
Traffic lights	1,154.4	586.7	567.7	480.5
Street lights	862.2	120.1	742.1	776.6
Traffic study	30.4	9.3	21.1	22.6
Parking grounds	305.4		305.4	305.4
Equity in transit equipment	10.0		10.0	
Environmental health				
Sewage collection and disposal	7,488.5	2,273.9	5,214.6	4,282.4
Equity in central disposal system	4,441.6	,	4,441.6	4,441.6
Equity in garbage and waste collection	.,		.,	1, 111.0
and disposal	392.7		392.7	392.7
Equity in recycling collection and disposal	417.8		417.8	417.8
Equity in Planning Commission	49.7		49.7	49.7
Recreation and community services				
Land	911.8		911.8	911.8
Buildings	4,397.6	1,751.0	2,646.6	2,767.5
Land improvements	1,986.2	984.1	1,002.1	1,042.4
Equipment	1,004.3	387.9	616.4	550.1
John Brother MacDonald Stadium				
Land	12.5		12.5	12.5
Buildings	2,714.0	1,144.8	1,569.2	1,635.0
Land improvements	6.1	5.3	0.8	0.9
Equipment	273.1	252.6	20.5	54.2
School capital assets				
School buildings	3,865.0		2 065 0	2 005 0
Land	3,865.0 21.2		3,865.0 21.2	3,865.0 21.2
Water utility (Page 16)	26,419.2	8,019.0	18,400.2	18,416.6
	\$ 92,983.4	\$ 35,027.4	\$ 57,956.0	\$ 56,438.6



Town of New Glasgow Consolidated Statement of Property and Equipment

2015 2014 (in thousands) Water Utility Less **Accumulated Net Book** Net Book Cost Amortization Value Value Intangible asset Working capital \$ 80.0 \$ \$ 80.0 \$ 80.0 Tangible plant Land and land rights Source of supply 196.8 196.8 196.8 Reservoir 5.5 5.5 5.5 Transmission 7.7 7.7 7.7 Structures and improvements Source of supply 230.6 81.9 148.7 152.9 Intakes 449.6 134.4 315.2 320.9 Pumping 325.9 257.7 68.2 75.2 Water treatment plant 6,946.7 1,310.2 5,636.5 5,726.0 Distribution reservoirs and standpipes 875.3 381.9 493.4 508.7 Storage barn 5.5 5.5 Equipment Pumping 57.5 55.0 2.5 3.1 Water treatment plant 190.1 190.1 Office furniture and equipment 35.1 35.1 Transportation 1,697.9 1,123.4 574.5 319.6 Tools and work equipment 164.4 111.7 52.7 56.6 G.I.S. system 35.4 35.4 Other 363.1 275.5 87.6 119.6 Mains Transmission 2,496.7 834.3 1,687.7 1,662.4 Distribution 10,017.3 1,846.8 8,170.5 8,277.4 Services 616.4 262.5 353.9 365.8 Meters 1,128.4 953.0 134.5 175.4 Hydrants 104.9 78.5 26.4 28.6 Wind turbine 372.3 30.0 342.3 350.0 Other 16.1 16.1 26,419.2 \$ 8,019.0 18,400.2 \$ 18,416.6



Town of New	Glasgow	
Consolidated	Municipal	Position

	(in thou		
	(in thousands)		
\$	133.4 (711.2)	\$	262.5 (464.3)
	0.2 1,252.3		0.2 940.9
***************************************	1,278.4	-	1,145.3
	1,953.1	\$	1,884.6
\$	45,054.5	\$	43,911.8
			16.0
			45.6 1,314.4
			298.2
			43.6
	100.1		
	39.5		
			28.9
	1 062 1		231.4
			1,271.1
			289.9
	234.8		200.0
	(1,988.3)		(1,854.0)
	(67.6)		(70.9)
			(449.0)
••••••••••••••••••••••••••••••••••••••	(32.0)	wind the second contract of the second contra	(22.7)
\$	46,382.2	\$	45,054.5
\$	48,335.3	\$	46,939.1
	\$ \$	(711.2) 0.2 1,252.3 1,278.4 \$ 1,953.1 \$ 45,054.5 116.9 12.9 790.9 191.1 28.0 100.1 39.5 1,063.1 1,140.5 160.8 234.8 (1,988.3) (67.6) (463.0) (32.0) \$ 46,382.2	(711.2) 0.2 1,252.3 1,278.4 \$ 1,953.1 \$ 45,054.5 \$ 116.9 12.9 790.9 191.1 28.0 100.1 39.5 1,063.1 1,140.5 160.8 234.8 (1,988.3) (67.6) (463.0) (32.0) \$ 46,382.2 \$



March 31, 2015

1. Significant accounting policies

The consolidated financial statements of the Town of New Glasgow are prepared by management in accordance with Canadian generally accepted accounting principles for local governments, as recommended by the Public Sector Accounting Board (PSAB) of the Canadian Institute of Chartered Accountants.

Significant aspects of the accounting policies adopted by the Town are as follows:

(a) Reporting entity

- (i) The consolidated financial statements reflect the assets, liabilities, revenues, expenditures and changes in fund balances and in financial position of the reporting entity. The operating funds, capital funds and reserve funds include the activities of all committees of Council. Interdepartmental and organization transactions and balances are eliminated.
- (ii) The financial activities of certain entities associated with the Town are not consolidated. The Town's contributions to these entities are recorded in the Consolidated Statements of Financial Activities as disclosed in Note 11.
- (iii) The taxation, other revenues, expenditures, assets and liabilities with respect to the operations of the school board are not reflected in the municipal fund balances of the financial statements.

(b) Basis of accounting

Revenues are recorded on the accrual basis of accounting, whereby revenues are recognized as they are earned and measurable. Certain sources of revenue are recorded on a cash basis. Expenditures are recognized in the period goods and services are acquired and a liability is incurred or transfers are due.

(c) Fund accounting

Funds within the consolidated financial statements consist of the operating funds, capital funds and reserve funds. Transfers between funds are recorded as adjustments to the appropriate municipal fund balance.

The operating funds reflects the financial activities associated with the provision of municipal government services for general, water and stadium operations.

The capital funds reflects the financial activities associated with the acquisition, construction and funding of capital assets.

The reserve funds reflects funds authorized by Council to be set aside for the funding of future operations, capital assets or the retirement of long term debt.



March 31, 2015

(d) Capital assets

General and Other Funds

Capital assets and projects in progress are recorded at cost. Funds received through capital assistance programs, cost-sharing arrangements or loan forgiveness are treated as additions to the Investment in Capital Assets. Interest incurred during construction on significant capital projects is capitalized.

For years beginning on or after January 1, 2009, municipalities are required to adopt Public Sector Accounting Standards Section PS 3150 Tangible Capital Assets. This section requires amortization of tangible capital assets recorded in the General Capital Fund be recorded each year based on rates that represent the assets useful economic life.

The Town of New Glasgow has established a policy of straight line amortization, 1/2 in year of acquistion,

at the following rates: Sewer lines

50 years **Buildings** 40 years Sidewalks 30 years Land improvements 25 years Streets 20 years **Bridges** 20 years Traffic and street lights 20 years Playground structures 20 years Machinery and heavy equipment 10 years Vehicles 5 years Equipment 5 years Computer equipment 3 years

Water capital fund

Capital assets and projects in progress are recorded at the utility's net cost on a non-consolidated basis. Funds received through capital assistance programs or cost-sharing arrangements are treated as a reduction in the cost of the asset acquired for amortization calculation purposes. The capital assistance program funds are added to the investment in capital assets for consolidation purposes.

Amortization - water capital fund

Amortization of fixed assets is recorded in the water capital fund calculated on a straight line basis over their estimated lives as prescribed by the Nova Scotia Utility and Review Board.

The depreciation charge in the water operating fund is transferred to a special bank account in the water capital fund which is used to help fund replacement of existing plant and equipment or, subject to approval by the NS Utility and Review Board, to repay principal of capital debt.

(e) Allocation of municipal costs to water utility funds

Where identifiable, costs incurred by the Town general operating fund on behalf of the water utility are charged to the utility funds. Salary and wage related costs are allocated in proportion to time spent performing functions on behalf of the water utility. Administration and general expenses incurred for the benefit of both the municipal units and water utility are allocated on a percentage basis to each fund.



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March 31, 2015

(f) Unamortized deferred charges

The discount on the 2004 Water (Distribution Infrastructure) capital fund debenture is being amortized to the water operating fund on a straight line basis over 10 years. The discount on the 2000 Water (Water Treatment Plant) debenture is being amortized on a straight line basis over 20 years. All other debenture issue discounts have been expensed in the year the debt was incurred.

(g) Inventory

Inventory is valued at the lower of cost and net realizable value.

(h) Government transfers

Government transfers are recognized in the financial statements as revenues in the period in which the events giving rise to the transfer occur, provided the transfers are authorized, any eligibility criteria have been met and reasonable estimates of the amounts can be made.

(i) Investment income

Investment income earned on operating, capital and reserve funds are reported as revenue in the period earned.

(j) Valuation allowances

Uncollected taxes

The Town is required to provide a valuation allowance in accordance with the requirements of the NS Financial Reporting and Accounting Manual, based on an estimate of future losses on taxes, rates and interest outstanding at fiscal year end.

Other receivables

In the water utility, a valuation allowance is provided for estimated losses that will be incurred on rates receivable outstanding.

(k) Use of estimates

The preparation of financial statements in accordance with Canadian generally accepted accounting principles for municipal governments required management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenditures during the reporting period. Where estimation uncertainty exists, the financial statements have been prepared within reasonable limits of materiality. Actual results could differ from those estimates.



March 31, 2015

(I) Segmented information

The Town of New Glasgow is a diversified municipal unit that provides a wide range of services to its residents. For management reporting purposes, the Town's operations and activities are organized and reported by fund. This presentation is in accordance with the Provincial Financial Reporting and Accounting Manual, and was created for the purpose of recording specific activities to attain certain objectives in accordance with special regulations, restrictions or limitations. Municipal services are provided by departments and their activity is reported in these funds. The services provided by these departments are as follows:

General government services

This department is responsible for the overall financial and local government administration. Its tasks include tax administration, trade payables and receivables, budgets, financial statements and adherence to the *Municipal Government Act*.

Protective services

The Town is primarily responsible for police and fire protection for its residents. The Town pays the operating and capital expenditures for the police and fire departments. Other protective services include fees paid to the province for correctional services.

Transportation services

The Town is responsible for the maintenance and construction of local roads and sidewalks including snow removal. They are also responsible for the street lighting within the Town.

Environmental health services

This department is responsible for the maintenance and operations of waste and sewer services provided to the residents and other customers.

Marketing and communications

This department is responsible for promoting the Town of New Glasgow, Town events and works with the mayor and all departments to communicate Town activities to the residents.

Community development

This department is responsible for promoting and offering recreation opportunities and activities to the Town's residents. This department is also responsible for the maintenance and operations of parks and recreation facilities for the benefit of all residents.

2. Depreciation fund

	2015			2014
	(in the			
Cash, beginning of year	\$	475.8	\$	325.0
Add: depreciation Less: funds used for capital projects	No. With earth and control and end of the control o	463.0 (191.1)	Monking Constitution of the	449.0 (298.2)
Balance, end of year	\$	747.7	\$	475.8



March 31, 2015

NAMES OF TAXABLE PARTY.			-				DESTRUCTION OF THE PARTY OF	NAME OF TAXABLE PARTY OF TAXABLE PARTY.
3.	Taxes and rates receivable							
					***************************************	2015		2014
				PR 1		(in thou	sand	s)
		Current		Prior				
		Year	***********	Years	MATERIAL PROPERTY AND ADDRESS OF THE PARTY AND	Total	***************************************	Total
	Balance, beginning of year	\$	\$	1,207.6	\$	1,207.6	\$	1,018.5
	Current period tax & rate levy	15,228.1			,	15,228.1	1	15,056.4
		15,228.1	***************************************	1,207.6		16,435.7	-	16,074.9
	Collections & write-offs	(14,655.0)	distribution	(661.8)	(15,316.8)	(1	14,867.3)
	Balance, end of year	\$ 573.1	\$	545.8		1,118.9		1,207.6
	Pollution control receivable					308.6		268.9
	Interest receivable					128.4		132.4
						1,555.9		1,608.9
	Less: Valuation allowance (Note 4)				THE STATE OF THE S	(155.6)	*********	(397.5)
					\$	1,400.3	\$	1,211.4

4.	Valuation allowance - uncolled	ted taxes and r	ates					
		nou taxoo ana n	400			2015		2014
						(in thou	sands	5)
	Balance, beginning of year				\$	397.5	\$	285.2
	Approved write offs					(241.9)		(20.2)
	Increase in allowance for year				***************************************			132.5
	Balance, end of year				\$	155.6	\$	397.5

5. Segmented amortization

The following are the current year amortization amounts recognized in the General Capital fund as a result of PS 3150 of the Public Sector Accounting Standards.

	2015			2014	
	(in thousands)				
General government services	\$	317.7	\$	249.4	
Protective services		230.3		224.6	
Transportation services	1	1,051.6		1,009.9	
Environmental health services		137.1		125.3	
Community development		251.6		244.8	
	\$ 1	,988.3	\$	1,854.0	

6. Bank indebtedness

The Town has a consolidated operating line of credit with The Bank of Nova Scotia to an approved consolidated limit of \$4,000,000. The line of credit limit has been approved by the bank based on a resolution of the Town's Council authorizing the borrowing limit. The bank does not hold security on this debt and charges interest at prime minus 0.60% per annum.



Town of New Glasgow

Notes to Consolidated Financial Statements

March 31, 2015

7. Long term debt	2015 2014			2014
	(in thousands)			is)
Debentures Issued to Provincial Government or its agencies				
NS Municipal Finance Corporation				
Streets 25-A-1 due 2021	\$	193.3	\$	225.6
Police and equipment 27-A-1 due 2017		232.0		309.4
Equipment 26-A-1 due 2021		176.0		190.6
Equipment FCM 27-A due 2017		47.1		70.6
Equipment 28-A-1 due 2018		253.0		278.1
Water treatment plant 20-A-1 due 2020		1,200.0		1,400.0
Water 24-A-1 due 2014				65.1
Water 31-A-1 due 2021		338.1		386.4
Stadium 25-A-1 due 2021		14.0		28.0
Stadium 26-A-1 due 2012		7.0		10.4
Stadium 28-A-1 due 2018		70.2		75.2
Equipment 29-A-1 due 2019		359.6		387.3
Equipment 30-A-1 due 2020		1,099.2		1,207.3
Glasgow Square 30-A-1 due 2025		960.0		1,020.0
Equipment 31-A-1 due 2021		726.1		829.7
Equipment 32-A-1 due 2022		1,772.6		1,994.1
Equipment 32-B-1 due 2022		372.2		418.7
Equipment 33-A-1 due 2023		576.5		640.5
Equipment 34-A-1 due 2024		636.5	Management	
	\$	9,033.4	\$	9,537.0

The above debentures bear interest at rates that range between 2% and 6%.

Principal repayments required during the next five years, assuming rates and terms remain the same on renewal, are as follows:

	General Capital	Water Capital		Stadium Capital		Total
2016	\$ 868.2	\$ 24	3.3 \$	22.5	\$	1,139.0
2017	868.2	24	3.3	8.5		1,125.0
2018	844.7	24	3.3	5.0		1,098.0
2019	919.8	24	3.3	5.0		1,173.1
2020	963.2	24	3.3	55.2		1,266.7

A temporary borrowing resolution has been issued until permanent financing is secured with the NS Municipal Finance Corporation. A debenture will be floated to finance capital acquisitions incurred to March 31, 2015 for the following purposes:

Protective services capital	\$	29.3
Transportation		125.5
Recreation		21.0
Environmental health services		35.6
General government	ASAMONDO COMPONENCIA DE LA CASA D	1,144.0
	\$	1,355.4



March 31, 2015

8.	Capital lease obligations		2015		2014
			(in thou	ısands)	
	Capital lease obligation, repaid during the year.	\$		\$	19.5
	Capital lease obligation, repaid during the year.				2.9
	Capital lease obligation, repaid during the year.				32.3
	Capital lease obligation, repaid during the year				3.6
	Capital lease obligation, repaid during the year				16.4
	Capital lease obligation, with interest of 5.95% implicit in the lease payments, payable in monthly instalments of \$2,306. The obligation is secured by the 2008 Trackless heavy equipment vehicle.		2.3		29.0
	Capital lease obligation, with interest of 4.36% implicit in the lease payments, payable in monthly instalments of \$2,976. The obligation is secured by the 2010 Salt truck.		77.3		108.7
	Capital lease obligation, with interest of 3.56% implicit in the lease payments, payable in monthly instalments of \$2,925. The obligation is secured by the 2014 Salt truck.	***************************************	184.6	SERVICE AND ENGLISHED	212.6
		\$	264.2	\$	425.0

Principal repayments required during the next five years are as follows:

	G	enerai	vvater	Stadium		
	C	apital	Capital	Capital	_	Total
2016	\$	69.6	\$	\$	\$	69.6
2017		69.0				69.0
2018		31.1				31.1
2019		32.3				32.3
2020		33.4				33.4



March 31, 2015

Term debt obligations	Mahilakhinine	2015		2014
		(in the	ousands)
Term loan, with interest at prime plus .50%, payable in monthly instalments of \$1,333 plus interest. The obligation is secured by a 2002 Grader.	\$	16.0	\$	32.0
Term loan, with interest at prime plus .50%, payable in monthly instalments of \$396 plus interest. The obligation is secured by radio equipment.		4.7		9.5
Term loan, repaid during the year.				15.3
Term loan, with interest at prime plus .50%, payable in monthly instalments of \$629 plus interest. The obligation is secured by a 2011 Dump truck.		7.6		15.1
Term loan, repaid during the year.				6.3
Term loan, with interest at prime plus .50%, payable in monthly instalments of \$1,224 plus interest. The obligation is secured by a 2010 Backhoe.		44.1		58.7
Term loan, with interest at prime plus .50%, payable in monthly instalments of \$458 plus interest. The obligation is secured by a 2010 Toyota truck.		5.5		10.9
Term loan, with interest at prime plus .50%, payable in monthly instalments of \$829 plus interest. The obligation is secured by a 2012 Chev truck with dump box.		19.9		29.8
Term loan, with interest at 4.23%, payable in monthly instalments of \$1,136 including interest. The obligation is secured by a 2012 Ford truck.		51.1		62.3
Term loan, repaid during the year.				1.2
Term loan, reapid during the year.				1.1
Term loan, with interest at 3.88%, payable in monthly instalments of \$2,513 including interest. The obligation is secured by a 2013 John Deere loader.		134.8		159.2
Term loan, with interest at 4.36%, payable in monthly instalments of \$1,314 including interest. The obligation is secured by a 2012 Trackless.		95.0		106.3
Term loan, with interest at 3.62%, payable in monthly instalments of \$308.23 including interest. The obligation is secured by a 2008 Dodge Charger.		3.3		6.8
Term loan, with interest at 3.2%, payable in monthly instalments of \$554.24 including interest. The obligation is secured by a 2014 Dodge Van.		14.4		20.5
Term loan, with interest at 3.2%, payable in monthly instalments of \$549.3 including interest. The obligation is secured by a 2013 Snow blower.		14.3		20.3
	\$	410.7	\$	555.3
	w	* 1 9 1 2	Ψ	000.0

Continues on next page



March 31, 2015

9.	Term debt obligations (continued)	2015		2014
		(in tho	usands)	
	Balance forward	\$ 410.7	\$	555.3
	Term loan, with interest at 3.22%, payable in monthly instalments of \$1370.76 including interest. The obligation is secured by computer equipment.	35.7		50.7
	Term loan, with interest at 3.4%, payable in monthly instalments of \$1,197.70 including interest. The obligation is secured by a 2013 Roadpak line paint machine.	49.5		61.9
	Term loan, with interest at 4.99%, payable in monthly instalments of \$2,658.70 including interest. The obligation is secured by a 2014 Mack dump truck.	63.0		91.0
	Term loan, with interest at 3.36%, payable in monthly instalments of \$507.98 including interest. The obligation is secured by a 2014 Dodge Ram truck.	25.9		
	Term loan, with interest at 3.26%, payable in monthly instalments of \$1,447.68 including interest. The obligation is secured by a several pieces of equipment.	76.3		
	Term loan, with interest at 3.28%, payable in monthly instalments of \$856.49 including interest. The obligation is secured by 2 2011 Ford F150 trucks.	10.1		
	Term loan, with interest at 3.58%, payable in monthly instalments of \$3,245.45 including interest. The obligation is secured by a 2009 International c/w 2010 Vactor unit.	196.8		
	Term loan, with interest at 3.49%, payable in monthly instalments of \$654.99 including interest. The obligation is secured by a 2014 Ford F150 truck.	30.4	Voy Card A Olav COOK a Stan	
		\$ 898.4	\$	758.9

Principal repayments required during the next five years are as follows:

	_	eneral Capital	Vater apital	,	Total
2016	\$	162.0	\$ 88.9	\$	250.9
2017		124.4	86.4		210.8
2018		96.1	59.6		155.7
2019		87.4	43.7		131.1
2020		58.5	38.7		97.2

10. Pension Plans

The Town of New Glasgow sponsors a contributory defined benefit pension plan for substantially all employees. The most recent actuarial valuation at July 31, 2014 provided the value of the pension fund assets and the present value of the pension obligations as follows:

Going Concern Financial Position

Pension fund assets
Pension fund obligation

\$ 14,250,100 \$ 12,662,700

The net difference of \$1,587,400 represents a surplus in the plan.

The net difference of \$2,652,500 represents a deficit in the plan.

The Plan has a going concern surplus and an unfunded liability on a solvency basis.

The Plan satisifies the definition of a Muncipality Pension Plan in the regulations of the Nova Scotia Pension Benefits Act and therefore is exempt from solvency special payments after December 31, 2012.

The going concern surplus and exemption under the Pension Benefits Act means no special payments are required.



March 31, 2015

11. Contributions to Boards and Commissions

(a) Scotia Rink Commission - 100% interest

The Town is to finance each period deficit of the Scotia Rink Commission from the Stadium Reserve. At year end, the appropriation recorded in the accounts of the Town was \$54,600 from the reserve.

(b) Glasgow Square - 100% interest

The Town is to finance the operations of Glasgow Square out of its current operations. Contributions from the Town of New Glasgow for operational purposes during the fiscal year ended March 31, 2015 was \$81,227 (2014 - \$51,383).

In addition to any budgeted contributions, the municipal units share in the deficits or surpluses of these Boards based on their sharing percentages. A municipal unit's share of the deficit is to be paid in the next fiscal year, while a surplus is to be taken into next year's estimates.

	***************************************	Contr	ibution	·
Board	2	2015		2014
		(in tho	usands)
Pictou Antigonish Regional Library	\$	73.1	\$	73.1
Pictou County Shared Services Authority				
Planning and Development Division				149.6
East River Environmental Control Centre		829.0		787.6
Pictou County Solid Waste		278.6		158.5
Eastern Mainland Housing Authority (a)		215.4		198.6
Chignecto Central Regional School Board (b)		1,648.5		1,607.5

- (a) The Town is charged 25% of the operating deficit of all Section 43 and 12 1/2% of the deficit of all Section 40 projects located in the Town.
- (b) The amount paid by the Town to the Board to finance its operations is based on an approved budget. The Town does not share in any deficit nor receive credit for any surplus.

12. Contingencies

Glen Haven Manor Corporation

The Town of New Glasgow, together with the Towns of Stellarton, Trenton and Westville, have jointly guaranteed a bank loan of the Corporation to the maximum of \$1,125,000 for the expansion of the Corporation's building. The Municipal Finance Corporation has issued permanent borrowing for \$1,125,000 plus a \$10,513 discount on bond issue. The outstanding balance of this bank loan at March 31, 2015 is \$497,070.



March 31, 2015

13. School Capital Fund

As part of the Town of New Glasgow's agreement with the Chignecto - Central Regional School Board, all school buildings owned by the Town will remain assets of the Town but will be under the operational control of the District School Board until such time as the Board no longer requires the assets for school purposes. At that time, control will revert back to the Town.

Pursuant to the Education Act, the Province of Nova Scotia assumed responsibility for debt servicing costs of approved borrowings for school construction purposes. At March 31, 1994, the Province of Nova Scotia reflected such debt in its statement of financial position, thereby eliminating the need to reflect the debt in the financial statements of the Town.

14. Other

Total remuneration paid to elected and senior appointed officials of the Town of New Glasgow are as follows:

	<u>Position</u>	Remuneration
Barrie MacMillian	Mayor	\$ 33,723
Troy MacCulloch	Councillor	21,358
Trudy Vince	Councillor	21,358
Henderson Paris	Councillor	21,358
Jack Lewis	Deputy Mayor	23,186
Clyde Fraser	Councillor	21,358
Nancy Dicks	Councillor	21,358
Lisa MacDonald	CAO	116,000

15. Other Commitments

Pictou County Wellness Centre Building Authority

The Town of New Glasgow has implemented a deed transfer tax on all properties sold in the town. The proceeds from this tax will be contributed to the new Pictou County Wellness Centre project as well as towards the renovations and improvements to the Aberdeen Hospital. Since these projects will benefit all residents of Pictou County, a similar tax has been implemented by other municipalities within the County. During the year ending March 31, 2015 the amount transferred was \$169,130 (2014 - \$533,592).

The agreement with the Pictou County Wellness Centre also stipulates that the Town of New Glasgow, along with the other municipalities within the County, will cover the annual deficit of the Wellness Centre. At March 31, 2015, the Town's portion of the estimated deficit was \$324,000 which has been recorded as a liability in the financial statements.

Crombie Developments Limited

The Town of New Glasgow has entered into a eighteen month lease agreement with Crombie Developments Limited to lease space located at the Aberdeen Shopping Centre on East River Road. The lease will expire on September 30, 2016. The monthly commitment for the lease is \$6,940.



March 31, 2015

16. Comparative figures

Certain of the comparative figures have been restated to reflect changes in presentation for the current year.

17. Contingency

The demolition of the Maritime Building, Provost Street, New Glasgow occurred late in the fiscal year, resulting in costs being recognized in the Capital Fund in the amount of approximately \$1.1 million. This cost may not be representative of the fair value of said asset. At this point in time an appraisal of the property has not been carried out and the amount of potential write-down is not reasonably determinable.



 Year Ended March 31
 2015

		(in thousands)	
Taxes	Budget	Actual	Actual
Assessable property Residential Commercial Resource	\$ 7,564.7 6,225.5 43.7 13,833.9	\$ 7,560.5 6,247.4 42.3	\$ 7,342.2 6,187.2 35.2
Business property Based on revenue (Aliant) Nova Scotia Power Corp. H.S.T. offset grant	69.5 1.0 100.0 170.5	13,850.2 69.5 0.9 72.7 143.1	75.6 1.0 100.3 176.9
Special assessments Environmental Health Services Pollution control Solid waste disposal Fire Protection Charges	871.0 304.0 46.1 1,221.1 \$ 15,225.5	872.0 311.3 45.0 1,228.3 \$ 15,221.6	849.7 268.6 64.4 1,182.7 \$ 14,924.2
Grants in lieu of taxes			
Federal Government Provincial Government Cape Breton and Central Nova Scotia Railway Limited	\$ 66.0 11.0 0.1	\$ 65.5 10.0	\$ 65.4 10.3
,	\$ 77.1	\$ 75.5	\$ 75.7
Sales of services			
Parking meters Sale of IT services Sale of policing services Sale of planning and inspection services	\$ 90.0 165.0 519.1 27.5	\$ 93.0 132.7 516.4 79.9	\$ 89.9 167.1 502.3 41.5
	\$ 801.6	\$ 822.0	\$ 800.8



 Year Ended March 31
 2015

			(in	thousands)		
Other revenue from own sources	#1000000000000000000000000000000000000	Budget	ROWERANDONA	Actual	************	Actual
Other revenue from own sources						
Licenses and permits	\$	0.7	\$	1.1	\$	0
Fines		170.0		147.4		167
Rentals		140.0		165.5		143
Interest on taxes and rates		147.5		199.8		159
HST rebates (gas and diesel)				51.9		48
Mortgage service fees		14.0		14.9		14
Recreation revenue		18.0		16.2		18
Engineering contract work		50.0		59.3		58
Group Insurance premium rebate		75.0		75.0		
Refund of PCSSA Planning Division Surplus				26.2		
Miscellaneous		4.0	***************************************	9.7	-	8
	\$	619.2	\$	767.0	\$	619
Unconditional transfers from Provincial Government Conditional transfers from Federal and Provincial Governments and agencies Department of Justice Policing Program Civic addressing initiative Prisoner's board	\$	1,055.4 500.0 3.0 0.5 1,558.9	\$	1,055.4 500.0 3.2 0.2 1,558.8	\$	1,037 500 3 1 1,541
Stadium revenue						
Building rentals	\$		\$	8.0	\$	6
Bar/lounge						1
Ice rental						0
	\$	Almenik novomonemnosocoussassususususususus	\$	8.0	\$	8
Water revenues						
Metered sales	\$	2,341.7	\$	2,256.5	\$	2,016
Flat rate sales	*	186.1	*	186.1	*	186
Public fire protection		6.5		6.8		6
Other		32.3		51.4		50
	<u> </u>	riente et et en	<i>ф</i>		Φ.	
	_\$	2,566.6	\$	2,500.8	\$	2,259



 Year Ended March 31
 2015
 2014

			(in	thousands)		338
	*********	Budget		Actual	***************************************	Actual
Grants for capital						
Canada/Nova Scotia Gas Tax Agreement NS Sport and Recreation	\$	723.0	\$	723.5	\$	764.3 20.0
Infrastructure Renewal - PNS West Side Community Centre ACOA		51.5		11.9 6.0		128.8 10.0 54.7
Special Hazards Response Unit of Nova Scotia Chiefs of Police of Nova Scotia		4.5				11.2 6.7
New Glasgow Farmers Market Co-Operative Limited Town of Stellarton & Town of Westville ERT equipment Pictou County Historical Society		1.5		1.4 1.7 2.0		
Insurance proceeds playground equipment Municipality of County of Pictou	***********	980.0	-	61.5 978.6	SECTIONS	
	\$	1,756.0		1,786.6	\$	995.7
Other revenue						
Interest on operating account Interest on capital and reserve funds	\$	20.0	\$	15.7 7.7	\$	26.7 9.8
	\$	20.0	\$	23.4	\$	36.5
Other proceeds						
Sale of assets, net of net book value Parkland transfers	\$		\$	124.0 1.3	\$	22.4
	\$	og zoolooksis sissississa ka ka	_\$_	125.3	\$	22.4



Year Ended March 31 2014 (in thousands) Budget Actual Actual General government services Legislative S 206.0 \$ \$ 197.7 188.8 General administration 831.5 859.6 768.2 Taxation exemptions 107.3 117.8 105.6 Employee benefits 37.0 70.9 63.2 Computer services 363.3 355.5 346.5 Safety 20.0 4.4 5.8 Other 38.0 38.1 36.3 1,644.0 1,603.1 1,514.4 Amortization 317.7 249.4 1,603.1 1,961.7 1,763.8 Protective services Police protection Crime investigation, prevention and protective services 4,060.7 3,957.5 \$ 3.861.8 Police station and building 158.0 146.8 137.6 Provincial Police program 500.0 546.5 579.3 Police automotive equipment 200.0 187.0 219.2 4,918.7 4,837.8 4,797.9 Fire protection Fire fighting force 829.5 893.2 849.8 Fire stations and buildings 72.0 65.2 77.0 Fire fighting equipment 40.5 45.0 53.2 Other 45.0 36.0 43.1 987.0 1,039.4 1,023.1 Animal control Administration 20.0 20.4 18.3 **Emergency measures** 9.0 8.7 7.9 5,934.7 5,906.3 5,847.2 Amortization 230.3 224.6

5,934.7

6,136.6



6,071.8

Year Ended March 31 2014 (in thousands) Actual Actual Budget Transportation services Common services Engineering \$ 414.0 \$ 390.4 \$ 415.0 Planning, inspection and unsightly 180.0 188.0 112.4 Equipment 488.0 577.1 374.0 Workshop 210.5 277.0 236.5 Employee benefits 491.0 527.2 487.9 Road transport Streets 1,019.9 734.5 927.0 Street lighting 85.0 68.3 73.0 Storm sewers & catchpits 90.0 96.3 68.4 107.1 Traffic activities 106.0 98.7 Parking and other 197.0 194.0 149.5 3,196.5 3,437.3 2,749.9 1,009.9 1,051.6 Amortization 3,196.5 4,488.9 \$ 3,759.8 **Environmental health services** \$ \$ Sewage treatment and disposal 174.0 \$ 122.3 99.1 Central treatment plant operation 829.0 787.6 812.0 Garbage and waste collection and disposal Municipal collection and disposal 720.3 689.9 601.8 1,675.9 1,671.6 1,488.5

Public health services

Social welfare

Amortization

Other

\$ 5.0

1,675.9

\$ 5.0

137.1

1,808.7

\$

\$ 5.0

\$

125.3

1,613.8



2014 Year Ended March 31 (in thousands) Budget Actual Actual Marketing and communications \$ \$ \$ 28.7 Festivals and events 13.4 15.3 Salaries and benefits 107.0 106.4 138.9 Communication and event marketing 68.6 53.8 26.3 22.5 24.0 24.4 Public grants Town owned buildings 89.7 90.2 92.4 \$ \$ 301.2 289.7 310.7 Community development Administration \$ 243.7 \$ 239.2 \$ 204.3 Recreation instruction and sundry 217.2 187.2 199.6 Marina 1.5 1.5 1.2 Farmers Market 1.7 1.0 42.0 35.2 32.2 Community centres Parks and playgrounds 154.0 125.6 127.2 Summer grounds maintenance 100.0 100.5 126.1 690.6 759.4 690.9 Amortization 251.6 244.8 \$ 759.4 942.5 935.4 Stadium expenses Bar/lounge operation Administration & maintenance \$ \$ \$ 2.7 Wages & training 0.1 2.8 General Advertising 0.4 Audit 1.4 1.0 Bad debt expense 3.0 Heating oil and propane 18.5 Insurance 5.7 5.9 Light and power 7.6 25.7 Water & environmental charge 0.3 2.3 Maintenance & repairs 24.5 3.5 Office supplies 0.6 Health and safety 0.5 Employee benefits 15.0 Sports grants and ice subsidies 40.4 Telephone 0.6 3.1 Training and conventions 1.0 Wages 12.5 67.0 31.6 208.9 31.6 211.7 Amortization 67.6 70.9 99.2 \$ 282.6



Year Ended March 31 2014 (in thousands) Budget Actual Actual Water treatment and distribution Operating expenditures Source of supply \$ 64.0 \$ 73.2 \$ 56.0 Pumping 129.5 102.7 136.2 Water treatment 625.2 537.4 545.8 Transmission and distribution 639.2 738.3 809.6 **Employee Benefits** 387.7 324.4 322.6 Fleet 178.0 135.8 150.2 Administrative and general 431.5 436.4 432.9 2,625.5 2,249.1 2,382.0 Amortization 463.0 449.0 2,625.5 2,712.1 2,831.0 Other transfers and grants Deficit of Housing Authority 215.0 \$ 198.6 215.4 Deficit of Pictou County Wellness Centre 262.0 324.0 280.0 Riverfront - Glasgow Square 75.0 81.2 51.4 School enhancements New Glasgow Academy 30.0 Province of Nova Scotia Department of Corrections 120.9 120.9 121.9 Assessment Services 122.0 122.0 123.0 Planning and development services Pictou County Shared Services Authority 149.6 Tourism and education services Pictou-Antigonish Regional Library 73.2 73.2 73.2 Destination Eastern & Northumberland Shores 9.6 9.5 9.6 Construction Engineering Flight 1.1 1.1 1.2 Transportation services Public Transit - CHAD 33.0 33.0 31.9 Regional government MOU 25.0 **Economic development Services** REN 20.0 \$ 961.8 \$ 1,005.3 1,040.4 Interest and bank charges Debenture discount \$ \$ 6.2 \$ 5.4 4.5 Interest on long term debt 266.7 491.4 360.7 Interest on capital leases 17.0 15.1 19.6 Interest and service charges 20.0 6.8 11.8 308.2 393.8 523.2 Reserves for taxes and appeals Reserve for uncollectible taxes \$ 5.0 \$ \$ 132.5 Reserve for other uncollectible balances 12.5 \$ 5.0 \$ 145.0



Town of New Glasgow
Schedule of Capital Projects Funding
March 31, 2015

(in thousands)	Total	Land	Equipment	Special	Depreciation	Canada/NS Gas Tax	Capital out of	Debenture	Conditional Sales	Fxternal
	Capital Cost	геѕегvе	reserve	Reserve	Fund	Agreement	Revenue	Loan	Contracts	Funding
GENERAL CAPITAL										
Sidewalks, Street and curbs	\$ 750.9	\$	€9	↔	↔	\$ 739.0	€	₩.	ક્લ	\$
Protective Services Capital	110.9		52.4	,			1.2	29.3	28.0	
Public Works										
- equipment	134.6		10.0				24.6		100.0	
- traffic	140.5						15.0	125.5	• •	
- building	47.0						47.0			
Sewer	1,069.3					51.9	3.2	35.6		9786
Recreation Capital	138.5	39.5	3.9	3.0)	10.2) m		72.6
Fire Capital	23.8		23.8) ;		
Town Office - Equipment	41.7							41.7		
Public transit	10.0		10.0							
Glasgow Square	4							11.7		
Library upgrades	14.5							14.5		
New Scotland Business Park	15.7						15.7			
Maritime building demolition	1,087.8							1.087.8		
Former schools - buildings	25.0			25.0						
Sub-total	3,621.9	39.5	100.1	28.0		790.9	116.9	1,355.4	128.0	1,063.1
WATER CAPITAL										
Capital Equipment	352.0				296.7		12.9		242.4	
Meters	94.4				94.4					
Sub-total	446.4				191.1		12.9		242.4	
Total	\$ 4,068.3	\$ 39.5	\$ 100.1	\$ 28.0	\$ 191.1	\$ 790.9	\$ 129.8	\$ 1,355,4	\$ 370.4	\$ 1.063.1
	I		11			11	>	-:000:- +	r:555	



TOWN OF NEW GLASGOW TRUST FUND BALANCE SHEET YEAR ENDED MARCH 31, 2015

paret C. W.G. George Lincoln Carmichael Graduation Graduation Bruce Eric J.D. Ivan H. Philip War 2015 2014 neron Matheson Sylvester Fraser Scholarship Class Class 95 Stewart Doucette MacGregor MacInnis Goodman Grant Memorial 2015 2014 rust Bursary Trust Memorial Trust T	1,943 \$ 1,004 \$ 3,793 \$ 1,615 \$ 15,825 \$ 1,002 \$ 1,385 \$ 47 \$ 1,356 \$ 10,712 \$ 2,596 \$ 714 \$ 512 \$ 1,043 \$ 238,810 \$ 224,113 \$ 1,943 \$ 1,004 \$ 3,793 1,615 \$ 65,825 1,002 1,385 568 1,385 1,0772 2,596 714 512 1,043 393,073 402,752	1,943 \$ 1,004 \$ 3,793 \$ 1,615 \$ 65,825 \$ 1,002 \$ 1,386 \$ 568 \$ 1,356 \$ 10,712 \$ 2,596 \$ 714 \$ 512 \$ 1,043 \$ 393,073 \$402,752	STATEMENT OF TRUST FUND RESERVES YEAR ENDED MARCH 31, 2015	1,973 \$ 1,019 \$ 3,855 \$ 1,639 \$ 76,590 \$ 992 \$ 1,406 \$ 571 \$ 1,346 \$ 10,633 \$ 2,640 \$ 727 \$ 626 \$ 1,033 \$402,752 \$410,638	10 38	4	50 25 100 40 12,000 35 25 25 70 20 114 112.619 12.627 5,036	The state of the s
ł	1,004 \$	1,004 \$		\$ 1,019 \$	10	1,029	25	The state of the s
A.E. James School Fraser Roy Library Trust Trust	\$ 33,780 \$157,091 \$4,392 103,742 137,522 157,091 4,392	\$ 137.522 \$ 157.091 \$ 4.382		r \$ 137,672 \$ 155,567 \$ 4,463	1,524	145,107 157,091 4,507	5,043 5,043 542	TO A P
Jonald Assers	% cash Investments, at cost	RESERVE Trust Fund Reserve		Balance, beginning of year	Interest Earned Investment gain Investment allocation		Deduct: Transfers Book Purchases Investment toss	

12,627 5,036 17,663

12,619 5,043 542 18,204

1,043 \$ 393,073 \$ 402,752

714 \$ 512 \$

2,596 \$

10,712 \$

1,356 \$

999

1,385

1,002 \$

65,825 \$

1,615 \$

3,793

1,004 \$

1,943 \$

\$ 137,522 \$ 157,091 \$ 4,392 \$

Balance, end of year

5,043 542 5,585

12,000

40

ON BEHALF OF THE TOWN

Mayor Clerk

MacDonald & Murphy Inc.