

**TOWN OF NEW GLASGOW**  
**CONSOLIDATED FINANCIAL STATEMENTS**  
**MARCH 31, 2024**

## Contents

	<u>Page</u>
Management's Responsibility for Financial Reporting	1
Independent Auditors' Report	2, 3
Consolidated Statement of Financial Position	4
Consolidated Statement of Financial Activities	5
Consolidated Statement of Change in Net Financial Assets (Liabilities)	6
Consolidated Statement of Cash Flow	7
Schedule of General Operating Fund	8
Schedules of Water Operating Fund	9, 10
Schedule of General Capital Fund	11
Schedules of Water Capital Fund	12, 13
Schedule of Reserve Funds	14
Consolidated Statement of Property and Equipment	15
Consolidated Municipal Position	16
Consolidated Schedule of Segmented Disclosure	17
Notes to the Consolidated Financial Statements	18-29
Schedules to Consolidated Statement of Financial Activities	30-36
Schedule of Capital Projects Funding	37
Statement of Trust Funds	38

---

# Town of New Glasgow

## Management's Responsibility for Financial Reporting

March 31, 2024

---

The accompanying consolidated financial statements of Town of New Glasgow are the responsibility of the Town's management and have been prepared in compliance with legislation, and in accordance with generally accepted accounting principles for local governments established by the Public Sector Accounting Board of The Chartered Professional Accountants of Canada. A summary of significant accounting policies are described in Note 1 to the consolidated financial statements. The preparation of financial statements necessarily involves the use of the estimates based on management's judgement, particularly when transactions affecting the current accounting period cannot be finalized with certainty until future periods.

The Town maintains systems of internal controls designed to provide reasonable assurance that assets are safeguarded, transactions are properly authorized and recorded in compliance with legislative and regulatory requirements and reliable financial information is available on a timely basis for preparation of the financial statements. These systems are monitored and evaluated by Management.

Council meets with Management and the external auditors to review the financial statements and discuss any significant financial reporting or internal control matters prior to their approval of the consolidated financial statements.

The consolidated financial statements have been audited by MacDonald & Murphy Inc., independent external auditors appointed by the Town. The accompanying Independent Auditors' Report outlines their responsibilities, the scope to their examination and their opinion of the Town's consolidated financial statements.



---

Audit Committee Chairperson



---

Chief Administrative Officer

DECEMBER 16, 2024

---

Date

## Independent Auditors' Report

To the Mayor and Council of the  
Town of New Glasgow  
New Glasgow, Nova Scotia

### *Opinion*

We have audited the financial statements of Town of New Glasgow (the Town), which comprise the consolidated statement of financial position as at March 31, 2024, and the consolidated statements of financial activities, changes in net financial liabilities and cash flow for the year then ended, and a summary of significant accounting policies and other explanatory information.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Town as at March 31, 2024, and its results of operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

### *Basis for Opinion*

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Town in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### *Responsibilities of Management and Those Charged with Governance for the Financial Statements*

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Town's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless management either intends to liquidate the Town or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Town's financial reporting process.

### *Auditor's Responsibilities for the Audit of the Financial Statements*

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

*(continues)*

2

*Independent Auditors Report to the Members of Town of New Glasgow (continued)*

Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Town's internal control.

Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Town's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Town to cease to continue as a going concern.

Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

New Glasgow, Nova Scotia  
December 16, 2024

*MacDonald & Murphy Inc.*  
Chartered Professional Accountants



# Town of New Glasgow

## Consolidated Statement of Financial Position

March 31

2024

2023

(in thousands)

### FINANCIAL ASSETS

Cash	\$ 12,393.0	\$ 14,807.5
Receivables		
Taxes (Note 3)	1,528.4	1,220.7
Due from Federal Government and its agencies	1,856.3	221.6
Due from Provincial Government and its agencies	2,774.8	478.1
Due from New Scotland Business Development Incorporated	76.5	
Due from other Municipal Units	935.2	420.2
Trade accounts	273.4	215.5
Clean Energy Financing Program	233.9	144.0
Water rates	471.0	502.0
	<u>20,542.5</u>	<u>18,009.6</u>

### FINANCIAL LIABILITIES

Bank indebtedness (Note 5)	2,378.6	
Trade payables and accruals (Note 9)	3,563.1	2,924.3
Deferred revenues (Note 11)	4,220.3	3,043.9
Prepaid taxes	390.5	339.1
Long term debt (Note 6)	9,897.0	10,224.7
Capital lease obligations (Note 7)	322.6	413.8
Term loan obligations (Note 8)	51.1	206.8
Asset retirement obligation (Note 10)	155.7	147.7
	<u>20,978.9</u>	<u>17,300.3</u>

### NET FINANCIAL ASSETS (LIABILITIES)

	<u>(436.4)</u>	<u>709.3</u>
--	----------------	--------------

### NON-FINANCIAL ASSETS

Capital assets - net of accumulated amortization (Page 15)	68,345.6	63,123.0
Investment in New Scotland Business Development Incorporated (Note 14)	481.0	481.0
Inventories	434.8	461.7
Unamortized debt discount	26.6	29.2
Prepaid expenses	95.9	94.6

### NET NON-FINANCIAL ASSETS

	<u>69,383.9</u>	<u>64,189.5</u>
--	-----------------	-----------------

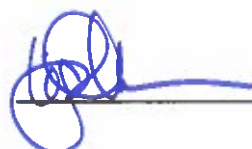
### ACCUMULATED SURPLUS

	<u>\$ 68,947.5</u>	<u>\$ 64,898.8</u>
--	--------------------	--------------------

### COMMITMENTS (NOTE 13)

On Behalf of the Council

 Mayor

 CAO

# Town of New Glasgow

## Consolidated Statement of Financial Activities

Year Ended March 31

2024

2023

(in thousands)

	Page	Budget	Actual	Actual
<b>Revenue</b>				
Taxes	30	\$ 15,987.8	\$ 16,510.2	\$ 15,304.1
Grants in lieu of taxes	30	60.5	66.0	60.7
Sale of services	31	1,061.1	1,082.6	888.1
Other revenue from own sources	31	728.5	815.6	840.5
Transfers from government	31	1,558.5	1,558.5	1,558.6
Water revenues	32	3,642.4	3,644.2	3,608.1
Grants for capital	32	11,078.3	4,499.9	854.4
Other revenue	32	175.0	616.8	319.0
Other proceeds	32		55.1	138.7
<b>Total revenue</b>		<u>34,292.1</u>	<u>28,848.9</u>	<u>23,572.2</u>
<b>Expenditures</b>				
General government services	33	2,921.7	3,055.6	2,702.1
Protective services	33	6,820.8	7,333.5	6,713.9
Transportation services	34	4,160.7	5,440.5	4,981.2
Environmental health services	34	1,965.4	2,023.4	1,869.0
Public health services	34	5.0		5.0
Community development	35	956.8	1,292.6	1,062.5
Water treatment and distribution	35	3,830.5	4,129.8	3,672.1
Other transfers and grants	36	895.6	1,461.7	1,266.1
Reserve for taxes and other receivables	36	5.0	55.0	17.4
Annual accretion expense			8.0	7.7
Cost of assets disposed, net				23.5
<b>Total expenditures</b>		<u>21,561.5</u>	<u>24,800.2</u>	<u>22,320.5</u>
<b>Net surplus</b>		<u>\$ 12,730.6</u>	<u>4,048.7</u>	<u>1,251.7</u>
<b>Accumulated surplus, beginning of year</b>			<u>64,898.8</u>	<u>63,647.1</u>
<b>Accumulated surplus, end of year</b>			<u>\$ 68,947.5</u>	<u>\$ 64,898.8</u>

---

**Town of New Glasgow****Consolidated Statement of Change in Net Financial Assets (Liabilities)**

Year Ended March 31

2024

2023

(in thousands)

	<u>Actual</u>	<u>Actual</u>
<b>Net surplus</b>	<b>\$ 4,048.7</b>	<b>\$ 1,251.7</b>
<b>Adjustment for opening asset retirement obligation</b>		<u>(140.0)</u>
<b>Changes in tangible capital assets</b>		
Acquisition of capital assets	(8,314.6)	(2,104.9)
Amortization of capital assets	3,092.0	2,920.4
Cost of assets sold, net of accumulated amortization		23.5
Increase in net book value of tangible capital assets	<u>(5,222.6)</u>	<u>840.5</u>
<b>Changes in other non-financial assets</b>		
Acquisition of equity interest in New Scotland Business Park		(68.8)
Acquisition of inventories	(434.8)	(461.7)
Acquisition of prepaid expense	(95.9)	(94.6)
Acquisition of debt discount		18.7
Amortization of debt discount		(2.6)
Consumption of inventories	461.7	456.4
Use of prepaid expense	<u>94.6</u>	<u>157.8</u>
	<u>28.1</u>	<u>5.7</u>
<b>Change in net financial assets (liabilities)</b>	<b>(1,145.8)</b>	<b>1,957.9</b>
<b>Net financial liabilities, beginning of year</b>	<u>709.3</u>	<u>(1,248.7)</u>
<b>Net financial assets (liabilities), end of year</b>	<b>\$ (436.4)</b>	<b>\$ 709.3</b>

# Town of New Glasgow

## Consolidated Statement of Cash Flow

Year Ended March 31

2024

2023

(in thousands)

### Increase (decrease) in cash and cash equivalents

#### Operating activities

Net surplus	\$	4,048.7	\$	1,251.7
Change in taxes receivable		(307.7)		54.9
Change in water rates receivable		31.0		(54.7)
Change in accounts receivable		(4,670.7)		1,125.3
Change in other assets		28.2		46.2
Change in accounts payable and accrued liabilities		690.2		(265.8)
Changed in deferred revenue		1,176.4		2,824.0
Change in asset obligation liability		8.0		147.7
		<u>1,004.2</u>		<u>5,129.3</u>

#### Capital activities

Increase in net book value of capital assets		(5,222.6)		728.9
Investment in New Scotland Business Development				(68.8)
		<u>(5,222.6)</u>		<u>660.1</u>

#### Financing activities

Long term debt issued		942.9		3,252.3
Debt principal repayment		(1,270.7)		(1,346.4)
Term loan repayment		(155.7)		(317.8)
Capital lease obligation repayment		(91.2)		(88.8)
		<u>(574.7)</u>		<u>1,499.3</u>

### Net change in cash and cash equivalents

(4,793.1) 7,288.7

### Cash and cash equivalents

Beginning of year		<u>14,807.5</u>		<u>7,518.8</u>
End of year	\$	<u>10,014.4</u>	\$	<u>14,807.5</u>

### Comprised of

Cash	\$	12,393.0	\$	14,807.5
Bank indebtedness		(2,378.6)		
	\$	<u>10,014.4</u>	\$	<u>14,807.5</u>

# Town of New Glasgow

## Schedule of General Operating Fund

Year Ended March 31

2024

2023

(in thousands)

	Page	Budget	Actual	Actual
<b>Revenue</b>				
Taxes	30	\$ 15,987.8	\$ 16,510.2	\$ 15,304.1
Grants in lieu of taxes	30	60.5	66.0	60.7
Sale of services	31	1,061.1	1,082.6	888.1
Other revenue from own sources	31	728.5	815.6	840.5
Transfers from governments	31	1,558.5	1,558.5	1,558.6
Other revenue	32	175.0	566.8	294.2
<b>Total revenue</b>		<u>19,571.4</u>	<u>20,599.7</u>	<u>18,946.2</u>
<b>Expenditures</b>				
General government services	33	2,921.7	2,706.9	2,406.3
Protective services	33	6,820.8	6,985.4	6,393.6
Transportation services	34	4,160.7	4,184.6	3,760.0
Environmental health services	34	1,965.4	1,854.2	1,711.7
Public health services	34	5.0		5.0
Community development	35	956.8	1,021.6	813.4
Other transfers and grants	36	895.6	1,461.7	1,266.1
Reserve for taxes and other receivables	36	5.0	55.0	17.4
<b>Total expenditures</b>		<u>17,731.0</u>	<u>18,269.4</u>	<u>16,373.5</u>
<b>Net revenues</b>		<u>1,840.4</u>	<u>2,330.3</u>	<u>2,572.7</u>
<b>Financing and transfers</b>				
Debt principal repayment		(979.0)	(979.0)	(1,171.4)
Term loan repayment		(196.6)	(105.4)	(253.8)
Capital lease repayment			(91.2)	(88.8)
Transfers from (to) capital reserve		(75.0)	(75.0)	
Transfers from (to) general capital fund				
Capital out of revenue			(137.2)	(68.8)
Transfers from (to) water operating fund				
Administration		100.0	100.0	100.00
Fire protection charge		(825.0)	(825.0)	(825.0)
Tax levy		135.0	133.3	133.2
<b>Net financing and transfers</b>		<u>(1,840.6)</u>	<u>(1,979.5)</u>	<u>(2,174.6)</u>
<b>Change in general operating fund</b>			<b>350.8</b>	<b>398.1</b>
<b>Transfers from (to) operating fund reserve</b>			<b>(350.8)</b>	<b>(398.1)</b>
<b>General operating fund, beginning of year</b>				
<b>General operating fund, end of year</b>		<u>\$</u>	<u>\$</u>	<u>\$</u>

**Town of New Glasgow**  
**Schedule of Water Operating Fund**  
**Statement of Changes in Fund Balance**

Year Ended March 31

2024

2023

		(in thousands)		
	Page	Budget	Actual	Actual
<b>Revenue</b>				
Water revenue		\$ 3,612.9	\$ 3,621.5	\$ 3,575.7
Other revenue		29.5	22.7	32.4
<b>Total revenue</b>	32	<u>3,642.4</u>	<u>3,644.2</u>	<u>3,608.1</u>
<b>Expenditures</b>				
Transmission and distribution	35	3,142.0	3,302.4	2,863.7
Interest and bank charges	35	138.5	128.3	131.7
<b>Total expenditures</b>		<u>3,280.5</u>	<u>3,430.7</u>	<u>2,995.4</u>
<b>Net revenues</b>		<u>361.9</u>	<u>213.5</u>	<u>612.7</u>
<b>Financing and transfers</b>				
Debt principal repayment		(291.7)	(291.7)	(175.0)
Repayment of term loans		(50.3)	(50.3)	(64.0)
Transfers from (to) general operating fund				
Administration		(100.0)	(100.0)	(100.0)
Fire protection charge		825.0	825.0	825.0
Tax levy		(135.0)	(133.3)	(133.2)
Transfers to water capital fund				
Land reserve		(35.0)	(35.0)	(35.0)
Capital out of revenue		(100.0)	(97.6)	(100.0)
Depreciation charge		(550.0)	(699.1)	(676.7)
<b>Net financing and transfers</b>		<u>(437.0)</u>	<u>(582.0)</u>	<u>(458.9)</u>
<b>Change in water operating fund</b>		<u>\$ (75.1)</u>	<u>(368.5)</u>	<u>153.8</u>
<b>Water operating fund, beginning of year</b>			<u>4,007.9</u>	<u>3,854.1</u>
<b>Water operating fund, end of year</b>			<u>\$ 3,639.4</u>	<u>\$ 4,007.9</u>

**Town of New Glasgow**  
**Schedule of Water Operating Fund**  
**Statement of Financial Position**

Year Ended March 31

2024

2023

(in thousands)

**Assets**

Cash	\$	3,184.0	\$	3,283.0
Receivables				
Rates (less allowance for doubtful accounts)		471.0		502.0
Province of Nova Scotia		45.0		
Due from own funds and agencies				
Water capital reserve fund		149.1		25.2
Water capital fund				1.9
General operating fund				390.1
Prepays				4.4
Inventories, at cost		23.9		23.9
	\$	<u>3,873.0</u>	\$	<u>4,230.5</u>

**Liabilities**

Payables and accruals	\$	196.0	\$	222.6
Due from own funds and agencies		37.6		
<b>Total financial liabilities</b>		<b>233.6</b>		<b>222.6</b>

**Equity**

Surplus		3,639.4		4,007.9
	\$	<u>3,873.0</u>	\$	<u>4,230.5</u>

# Town of New Glasgow

## Schedule of General Capital Fund

Year Ended March 31

2024

2023

(in thousands)

	<u>Budget</u>	<u>Actual</u>	<u>Actual</u>
<b>Revenue</b>			
Infrastructure Canada (ICIP Green Stream)	\$	\$ 890.0	\$
Province of Nova Scotia, Dept of Communities, Culture, Tourism and Heritage	8,039.5	565.0	
Town of New Glasgow Community Centres		128.6	
Province of Nova Scotia - Connect 2		23.2	
Province of Nova Scotia - Develop Nova Scotia		50.0	
Provincial Emergency Services Provider Fund		20.0	
Provincial accessibility grant			25.0
Efficiency Nova Scotia			35.1
	<u>8,039.5</u>	<u>1,676.8</u>	<u>60.1</u>
<b>Expenditures</b>			
General government	1,325.1	736.5	214.8
Protective services	307.2	311.1	95.3
Transportation services	3,247.7	1,335.5	1,214.1
Environmental health services		1,231.1	17.3
Recreation services	8,233.7	916.8	88.1
Investment, New Scotland Business Dev. Inc			68.8
<b>Total expenditures (Page 37)</b>	<u>13,113.7</u>	<u>4,531.0</u>	<u>1,698.4</u>
<b>Net expenditures</b>	<u>(5,074.2)</u>	<u>(2,854.2)</u>	<u>(1,638.3)</u>
<b>Financing and transfers</b>			
Temporary borrowing	2,991.9	2,034.1	947.5
Transfers from general operating fund			
Capital out of revenue		137.2	68.8
Transfers from (to) reserve funds			
Operating reserve	525.0	14.3	102.8
Canada Community Building Fund reserve	1,540.4	635.7	506.2
Equipment reserve	16.9	32.9	13.0
<b>Net financing and transfers</b>	<u>5,074.2</u>	<u>2,854.2</u>	<u>1,638.3</u>
<b>Change in general capital fund</b>	<u>\$</u>		
<b>General capital fund, beginning of year</b>		<u>0.2</u>	<u>0.2</u>
<b>General capital fund, end of year</b>		<u>\$ 0.2</u>	<u>\$ 0.2</u>
<b>Cash - unrestricted</b>		<u>\$ 0.2</u>	<u>\$ 0.2</u>

**Town of New Glasgow**  
**Schedule of Water Capital Fund**  
**Statement of Changes in Fund Balance**

Year Ended March 31

2024

2023

(in thousands)

	Budget	Actual	Actual
<b>Revenue</b>			
Provincial Capital Assistance Program grant	\$ 90.0	\$ 78.7	\$ 11.3
Infrastructure Canada (ICIP Green Stream)	1,940.0	1,942.6	
Interest income		35.7	19.5
<b>Total revenue</b>	<u>2,030.0</u>	<u>2,057.0</u>	<u>30.8</u>
<b>Expenditures (Page 37)</b>			
Water treatment and distribution	4,548.9	3,783.6	475.3
<b>Net expenditures</b>	<u>(2,518.9)</u>	<u>(1,726.6)</u>	<u>(444.5)</u>
<b>Financing and transfers</b>			
Temporary financing	1,000.0	1,000.0	
Capital lease	61.9		
Capital out of revenue	100.0	97.6	100.0
Depreciation charge	550.0	699.1	676.7
Water capital reserve			45.0
Land reserve	35.0	35.0	35.0
Canada Community Building Fund reserve			28.4
<b>Net financing and transfers</b>	<u>1,746.9</u>	<u>1,831.7</u>	<u>885.1</u>
<b>Change in water capital fund</b>	<u>\$ (772.0)</u>	<u>105.1</u>	<u>440.6</u>
<b>Water capital fund, beginning of year</b>		<u>2,394.3</u>	<u>1,953.6</u>
<b>Water capital fund, end of year</b>		<u>\$ 2,499.5</u>	<u>\$ 2,394.3</u>
<b>Allocation of fund balance</b>			
Land reserve		\$ 688.7	\$ 653.6
Depreciation cash		1,810.8	1,740.7
		<u>\$ 2,499.5</u>	<u>\$ 2,394.3</u>

**Town of New Glasgow**  
**Schedule of Water Capital Fund**  
**Statement of Financial Position**

Year Ended March 31	2024	2023
	(in thousands)	
<b>Assets</b>		
Cash		
Water land reserve fund	\$ 688.7	\$ 653.6
Depreciation fund	1,810.8	1,740.7
Due to own funds and agencies		
General Operating fund		835.9
Unamortized debenture discount	26.6	29.2
Utility plant and equipment (Page 15)	44,572.6	40,837.0
	<u>\$ 47,098.8</u>	<u>\$ 44,096.5</u>
<b>Liabilities</b>		
Due to own funds and agencies		
Water operating fund	\$ 149.1	\$ 1.9
General operating fund	1,406.6	
Accumulated allowance for depreciation (Page 15)	12,683.8	12,032.7
Long term debt	3,930.0	4,221.7
Term debt obligations		50.3
	<u>18,169.5</u>	<u>16,306.6</u>
<b>Municipal position</b>		
Investment in capital assets	28,240.6	27,136.3
Water land reserve	688.7	653.6
	<u>28,929.3</u>	<u>27,789.9</u>
	<u>\$ 47,098.8</u>	<u>\$ 44,096.5</u>

**Town of New Glasgow**  
**Schedule of Water Capital Fund**  
**Statement of Investment in Capital Assets**

Year Ended March 31	2024	2023
	(in thousands)	
Balance, beginning of year	\$ 27,136.3	\$ 26,530.2
Long term debt repayments	291.7	175.0
Term debt repayments	50.3	64.0
Capital additions out of revenue	97.6	100.0
Disposal of Capital Assets, net		(23.5)
Capital funding from		
Watershed Reserve	35.3	81.0
Depreciation funds	629.4	209.6
	<u>1,104.3</u>	<u>606.1</u>
Balance, end of year	<u>\$ 28,240.6</u>	<u>\$ 27,136.3</u>

# Town of New Glasgow

## Schedule of Reserve Funds

Year Ended March 31

2024

2023

	Budget	Actual	Actual
<b>Revenue</b>			
Investment income	\$	\$ 14.3	\$ 5.3
Parkland transfers		7.9	4.9
Canada Community Building Fund	1,008.8	801.7	783.0
Proceeds from sale of assets		47.2	133.8
<b>Total revenue</b>	<u>1,008.8</u>	<u>871.1</u>	<u>927.0</u>
<b>Financing and transfers</b>			
Transfers from general operating fund			
General operating fund surplus		350.8	398.1
General operating	75.0	75.0	
Transfer to water capital fund			
Canada Community Building Fund reserve			(28.4)
Water capital reserve			(45.0)
Transfers to (from) general capital fund			
Operating reserve	(525.0)	(14.3)	(102.8)
Canada Community Building Fund reserve	(1,540.7)	(635.7)	(506.2)
Equipment reserve	(16.9)	(32.9)	(13.0)
<b>Net financing and transfers</b>	<u>(2,007.6)</u>	<u>(257.1)</u>	<u>(297.3)</u>
<b>Change in reserve funds balance</b>	<u>\$ (998.8)</u>	<u>614.0</u>	<u>629.7</u>
<b>Reserve funds balance</b>			
Beginning of year		<u>6,095.5</u>	<u>5,465.8</u>
End of year		<u>\$ 6,709.5</u>	<u>\$ 6,095.5</u>
<b>Reserves</b>			
Equipment		\$ 159.0	\$ 86.7
Special		201.0	201.0
Power Board		0.9	0.8
Canada Community Building Fund		631.4	452.2
Water capital reserve		121.2	104.2
Central treatment plant		36.7	36.7
Parkland transfers		34.5	25.4
General operating		5,524.8	5,188.5
		<u>\$ 6,709.5</u>	<u>\$ 6,095.5</u>

# Town of New Glasgow Consolidated Statement of Property and Equipment

March 31

	(in thousands)					Total 2023
	Land	Land improvements	Buildings	Equipment	Roads and transportation services	
<b>General capital</b>						
<b>Cost:</b>						
Balance, beginning of year	\$ 2,374.0	\$ 2,970.5	\$ 9,851.7	\$ 11,494.0	\$ 31,435.1	\$ 71,992.8
Acquisition of capital assets		142.2	1,112.0	1,339.3	706.4	4,531.0
Disposition of capital assets				(221.8)		(158.9)
Balance, end of year	<u>2,374.0</u>	<u>3,112.7</u>	<u>10,963.7</u>	<u>12,611.5</u>	<u>32,141.5</u>	<u>76,302.0</u>
<b>Accumulated amortization:</b>						
Balance, beginning of year		1,589.1	5,187.0	7,165.2	20,128.9	37,674.1
Annual amortization		58.5	284.7	928.6	927.9	2,392.9
Accumulated amortization on disposals				(221.8)		(158.9)
Balance, end of year		<u>1,647.6</u>	<u>5,471.7</u>	<u>7,872.0</u>	<u>21,056.8</u>	<u>39,845.2</u>
<b>Net book value of general capital</b>	<u>\$ 2,374.0</u>	<u>\$ 1,465.1</u>	<u>\$ 5,492.0</u>	<u>\$ 4,739.5</u>	<u>\$ 11,084.7</u>	<u>\$ 36,456.8</u>
<b>Water capital</b>						
<b>Cost:</b>						
Balance, beginning of year	\$ 361.9		\$ 12,934.7	\$ 5,144.0		\$ 40,837.0
Acquisition of capital assets	35.3		279.9	173.6		3,793.6
Disposition of capital assets				(48.0)		(62.8)
Balance, end of year	<u>397.2</u>		<u>13,214.6</u>	<u>5,317.6</u>		<u>44,572.6</u>
<b>Accumulated amortization:</b>						
Balance, beginning of year			2,609.3	2,855.5		11,395.3
Annual amortization			202.0	231.8		676.7
Accumulated amortization on disposals				(48.0)		(39.3)
Balance, end of year			<u>2,811.3</u>	<u>3,087.3</u>		<u>12,032.7</u>
<b>Net book value of water capital</b>	<u>\$ 397.2</u>		<u>\$ 10,403.3</u>	<u>\$ 2,230.3</u>		<u>\$ 31,888.8</u>
<b>Total consolidated capital</b>	<u>\$ 2,771.2</u>	<u>\$ 1,465.1</u>	<u>\$ 15,895.3</u>	<u>\$ 6,969.8</u>	<u>\$ 11,084.7</u>	<u>\$ 68,345.6</u>
						<u>\$ 28,804.3</u>
						<u>\$ 63,123.0</u>

# Town of New Glasgow

## Consolidated Municipal Position

March 31

2024

2023

(in thousands)

### Operating and reserve fund balances

General operating fund (Page 8)	\$		\$	
Water operating fund (Page 9)		3,639.4		4,007.9
General capital fund (Page 11)		0.2		0.2
Water capital fund (Page 12)		2,499.5		2,394.3
Reserve funds (Page 14)		6,709.5		6,095.5
		<u>12,848.6</u>		<u>12,497.9</u>

### Investment in capital assets

Balance, beginning of year	\$	52,400.9	\$	52,373.5
Capital funding from				
General operations		137.2		68.8
Water operations		97.6		100.0
Canada Community Building Fund reserve		635.7		534.7
Depreciation funds		629.4		209.6
Operating reserve		14.3		102.8
Equipment reserve		32.9		13.0
Water capital reserve				45.0
Watershed reserve		35.3		81.0
Capital grants		3,698.1		71.4
Repayment of long term debt		1,270.7		1,346.4
Capital lease obligation repayment		91.2		88.8
Repayment of term loans		155.7		317.8
Amortization expense - general capital		(2,392.9)		(2,243.7)
Amortization expense - water capital		(699.1)		(676.7)
Accretion expense		(8.0)		(7.7)
Cost of assets disposed, net of accumulated amortization				(23.5)
Balance, end of year	\$	<u>56,098.9</u>	\$	<u>52,400.9</u>
<b>Consolidated municipal position</b>	<b>\$</b>	<b><u>68,947.5</u></b>	<b>\$</b>	<b><u>64,898.8</u></b>

**Town of New Glasgow**  
**Consolidated Schedule of Segmented Disclosure**

March 31, 2024

	General Government Services	Protective Services	Transportation Services	Environmental Health Services	Community Development Services	Other Transfers and Grants	Water	2024 Consolidated	2023 Consolidated
<b>Revenue</b>									
Taxes, assessed	\$ 3,061.0	\$ 7,146.0	\$ 4,359.1	\$ 1,818.5	\$ 1,002.4	\$ 1,469.6	\$	\$ 18,856.6	\$ 17,519.1
Less amounts collected on behalf of others	(435.1)	(1,015.8)	(619.7)		(142.5)	(133.3)		(2,346.4)	(2,215.0)
Net taxes	2,625.9	6,130.2	3,739.4	1,818.5	859.9	1,336.3		16,510.2	15,304.1
Water rates							3,644.2	3,644.2	3,608.1
Grants in lieu of taxes	12.2	28.6	17.4		4.0	3.8		66.0	60.7
Sale of services	192.0	786.8	103.8					1,082.6	888.1
Other revenue from own sources	815.6							815.6	840.5
Unconditional transfers from other governments	195.7	460.0	278.7		64.1	60.0		1,058.5	1,058.6
Conditional transfers from other governments	566.8	500.0						500.0	500.0
Interest and other proceeds	615.0	20.0		890.1	151.8	69.4	35.7	671.9	457.7
Capital contributions and grants	\$ 5,023.2	\$ 7,925.6	\$ 4,139.3	\$ 2,708.6	\$ 1,079.8	\$ 2,271.2	\$ 5,701.2	\$ 28,848.9	\$ 854.4
<b>Expenses</b>									
Salaries, wages and benefits	\$ 1,271.9	\$ 6,198.0	\$ 1,046.8	\$	\$ 563.6	\$	\$ 395.0	\$ 9,475.3	\$ 8,517.0
Operating materials and supplies	926.1	755.1	2,995.4	111.3	413.6		2,907.4	8,108.9	7,218.6
Contracted services	276.7	13.6	42.8	1,732.7		112.1		2,177.9	1,990.1
Rents and financial expenses	141.1	18.7	99.6	10.2	31.9	24.5	128.3	454.3	402.0
Community grants and exemptions	146.2				12.5	1,325.1		1,483.8	1,241.2
Accretion	8.0							8.0	7.7
Amortization and writedowns	348.7	348.1	1,255.9	169.2	271.0		699.1	3,092.0	2,943.9
	3,118.7	7,333.5	5,440.5	2,023.4	1,292.6	1,461.7	4,129.8	24,800.2	22,320.5
<b>Annual surplus</b>	\$ 1,904.5	\$ 592.1	\$ (1,301.2)	\$ 685.2	\$ (212.8)	\$ 809.5	\$ 1,571.4	\$ 4,048.7	\$ 1,251.7

---

# Town of New Glasgow

## Notes to Consolidated Financial Statements

---

March 31, 2024

---

### 1. Significant accounting policies

The consolidated financial statements of the Town of New Glasgow are prepared by management in accordance with Canadian generally accepted accounting principles for local governments, as recommended by the Public Sector Accounting Board (PSAB) of the Canadian Institute of Chartered Accountants.

Significant aspects of the accounting policies adopted by the Town are as follows:

#### (a) Reporting entity

- (i) The consolidated financial statements reflect the assets, liabilities, revenues, expenditures and changes in fund balances and in financial position of the reporting entity. The operating funds, capital funds and reserve funds include the activities of all committees of Council. Interdepartmental and organization transactions and balances are eliminated.
- (ii) The financial activities of certain entities associated with the Town are not consolidated. The Town's contributions to these entities are recorded in the Consolidated Statements of Financial Activities as disclosed in Note 12.
- (iii) The taxation, other revenues, expenditures, assets and liabilities with respect to the operations of the school board are not reflected in the municipal fund balances of the financial statements.

#### (b) Basis of accounting

Revenues are recorded on the accrual basis of accounting, whereby revenues are recognized as they are earned and measurable. Certain sources of revenue are recorded on a cash basis. Expenditures are recognized in the period goods and services are acquired and a liability is incurred or transfers are due.

#### (c) Fund accounting

Funds within the consolidated financial statements consist of the operating funds, capital funds and reserve funds. Transfers between funds are recorded as adjustments to the appropriate municipal fund balance.

The operating funds reflects the financial activities associated with the provision of municipal government services for general, water and stadium operations.

The capital funds reflects the financial activities associated with the acquisition, construction and funding of capital assets.

The reserve funds reflects funds authorized by Council to be set aside for the funding of future operations, capital assets or the retirement of long term debt.

#### (d) Taxation and related revenue

Tax revenues are property tax billings which are prepared by the Town based on assessment rolls. Tax rates are established annually by Town Council. Taxes are based on the assessment rolls provided by the Property Services Valuation Corporation.

Taxation revenues are recorded at the time billings are issued with any supplementary billing adjustments approved and deemed necessary are recorded in the fiscal year they are determined.

---

# Town of New Glasgow

## Notes to Consolidated Financial Statements

March 31, 2024

---

### (e) Other revenue

Revenues from services to other governments, sale of services and other revenues are recognized when services are performed, amounts are reasonably estimated and collection is reasonably assured.

Grant revenues that are externally restricted for a specific purpose are recognized when the related expenditure or capital item has been incurred and related criteria has been met.

Unrestricted revenue is recognized when received or receivable when the amounts are reasonably estimated and collection is reasonably assured.

### (f) Capital assets

#### General and Other Funds

Capital assets and projects in progress are recorded at cost. Funds received through capital assistance programs, cost-sharing arrangements or loan forgiveness are treated as additions to the Investment in Capital Assets. Interest incurred during construction on significant capital projects is capitalized.

For years beginning on or after January 1, 2009, municipalities are required to adopt Public Sector Accounting Standards Section PS 3150 Tangible Capital Assets. This section requires amortization of tangible capital assets recorded in the General Capital Fund be recorded each year based on rates that represent the assets useful economic life.

The Town of New Glasgow has established a policy of straight line amortization, 1/2 in year of acquisition, at the following rates:

Sewer lines	50 years
Buildings	40 years
Sidewalks	30 years
Land improvements	25 years
Streets	20 years
Bridges	20 years
Traffic and street lights	20 years
Playground structures	20 years
Machinery and heavy equipment	10 years
Vehicles	5 years
Equipment	5 years
Computer equipment	3 years

#### Water capital fund

Capital assets and projects in progress are recorded at the utility's net cost on a non-consolidated basis. Funds received through capital assistance programs or cost-sharing arrangements are treated as a reduction in the cost of the asset acquired for amortization calculation purposes. The capital assistance program funds are added to the investment in capital assets for consolidation purposes.

#### Amortization - water capital fund

Amortization of fixed assets is recorded in the water capital fund calculated on a straight line basis over their estimated lives as prescribed by the Nova Scotia Utility and Review Board.

The depreciation charge in the water operating fund is transferred to a special bank account in the water capital fund which is used to help fund replacement of existing plant and equipment or, subject to approval by the NS Utility and Review Board, to repay principal of capital debt.

---

# Town of New Glasgow

## Notes to Consolidated Financial Statements

March 31, 2024

---

**(g) Allocation of municipal costs to water utility funds**

Where identifiable, costs incurred by the Town general operating fund on behalf of the water utility are charged to the utility funds. Salary and wage related costs are allocated in proportion to time spent performing functions on behalf of the water utility. Administration and general expenses incurred for the benefit of both the municipal units and water utility are allocated on a percentage basis to each fund.

**(h) Unamortized deferred charges**

The discounts on the water capital fund debentures are being amortized to the water operating fund on a straight line basis over the term of the debenture.

**(i) Inventory**

Inventory is valued at the lower of cost and net realizable value.

**(j) Government transfers**

Government transfers are recognized in the financial statements as revenues in the period in which the events giving rise to the transfer occur, provided the transfers are authorized, any eligibility criteria have been met and reasonable estimates of the amounts can be made.

**(k) Investment income**

Investment income earned on operating, capital and reserve funds are reported as revenue in the period earned.

**(l) Valuation allowances**

Uncollected taxes

The Town is required to provide a valuation allowance in accordance with the requirements of the NS Financial Reporting and Accounting Manual, based on an estimate of future losses on taxes, rates and interest outstanding at fiscal year end.

Other receivables

In the water utility, a valuation allowance is provided for estimated losses that will be incurred on rates receivable outstanding.

**(m) Use of estimates**

The preparation of financial statements in accordance with Canadian generally accepted accounting principles for municipal governments required management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenditures during the reporting period. Where estimation uncertainty exists, the financial statements have been prepared within reasonable limits of materiality. Actual results could differ from those estimates.

**(n) Cash**

Cash is defined as cash on hand and cash on deposit, net of cheques issued and outstanding at the reporting date.

---

# Town of New Glasgow

## Notes to Consolidated Financial Statements

March 31, 2024

---

### (o) Segmented information

The Town of New Glasgow is a diversified municipal unit that provides a wide range of services to its residents. For management reporting purposes, the Town's operations and activities are organized and reported by fund. This presentation is in accordance with the Provincial Financial Reporting and Accounting Manual, and was created for the purpose of recording specific activities to attain certain objectives in accordance with special regulations, restrictions or limitations. Municipal services are provided by departments and their activity is reported in these funds. The services provided by these departments are as follows:

#### General government services

This department is responsible for the overall financial and local government administration. Its tasks include tax administration, IT services, trade payables and receivables, budgets, financial statements and adherence to the *Municipal Government Act*.

#### Protective services

The Town is primarily responsible for fire protection for its residents. The Town pays the operating and capital expenditures for the police and fire departments. Other protective services include fees paid to the province for correctional services.

#### Transportation services

The Town is responsible for the maintenance and construction of local roads, sidewalks and trails including snow removal. They are also responsible for the street lighting within the Town.

#### Environmental health services

This department is responsible for the maintenance and operations of waste, storm and sewer services provided to the residents and other customers.

#### Community development

This department is responsible for promoting the Town of New Glasgow, Town events and offering recreation opportunities and activities to the Town's residents. This department is also responsible for the maintenance and operations of parks and recreation facilities for the benefit of all residents.

---

## 2. Change in accounting policy

Effective April 1, 2023, the Town has adopted the new Public Sector Accounting Standard (PSAS) Section PS 3400 for revenue recognition. In this section, the standard defines different types of revenue sources in addition to those revenue sources that are currently defined within PSAS.

The revenue recognized from those transactions that include a performance obligation is satisfied when the payor obtains control of the benefits associated with the promised good or service.

Revenue from transactions with no performance obligations is recognized when a public sector entity has the authority to claim or retain an inflow of economic resources; and identifies a past transaction or event that gives rise to an asset.

The adoption of this standard did not have an impact on the financial results of the Town.

# Town of New Glasgow

## Notes to Consolidated Financial Statements

March 31, 2024

### 3. Taxes and rates receivable

	Current Year	Prior Years	2024 <u>(in thousands)</u>	2023 <u>(in thousands)</u>
			Total	Total
Balance, beginning of year	\$ 16,506.9	\$ 852.3	\$ 852.3	\$ 934.1
Current period tax & rate levy	16,506.9	852.3	16,506.9	15,243.3
Collections & write-offs	(15,662.0)	(544.2)	(16,206.2)	(15,325.1)
Balance, end of year	<u>\$ 844.9</u>	<u>\$ 308.1</u>	1,153.0	852.3
Pollution control receivable			539.8	499.9
Interest receivable			87.2	65.1
			1,780.0	1,417.3
Less: Valuation allowance (Note 4)			(251.6)	(196.6)
			<u>\$ 1,528.4</u>	<u>\$ 1,220.7</u>

### 4. Valuation allowance - uncollected taxes and rates

	2024 <u>(in thousands)</u>	2023 <u>(in thousands)</u>
Balance, beginning of year	\$ 196.6	\$ 179.2
Add: Increase in allowance for year	55.0	17.4
Less: Approved write offs/collections		
Balance, end of year	<u>\$ 251.6</u>	<u>\$ 196.6</u>

### 5. Bank indebtedness

The Town has a consolidated operating line of credit with The Bank of Nova Scotia to an approved consolidated limit of \$4,000,000. The line of credit limit has been approved by the bank based on a resolution of the Town's Council authorizing the borrowing limit. The bank does not hold security on this debt and charges interest at prime minus 0.60% per annum.

# Town of New Glasgow

## Notes to Consolidated Financial Statements

March 31, 2024

### 6. Long term debt

	2024	2023
	(in thousands)	
Debentures Issued to Provincial Government or its agencies		
NS Municipal Finance Corporation		
Glasgow Square 30-A-1 due 2025	\$ 420.0	\$ 480.0
Equipment 33-A-1 due 2023		64.1
Equipment 34-A-1 due 2024	63.7	127.3
Equipment 35-A-1 due 2025	272.7	409.0
Equipment 36-A-1 due 2026	191.6	255.5
Equipment 37-A-1 due 2032	287.1	358.9
Water treatment plant 37-A-1 due 2032	980.0	1,050.0
Water 37-B-1 due 2033	630.0	675.0
Equipment 38-A-1 due 2033	418.7	538.7
Water 39-A-1 Due 2034	366.7	400.0
Equipment 39-A-1 Due 2034	448.6	568.2
Equipment 40-A-1 Due 2035	1,141.3	1,260.1
Water 40-A-1 Due 2035	320.0	346.7
Equipment 41-A-1 Due 2036	389.2	438.9
Equipment 42-A-1 Due 2033	941.2	1,052.3
Equipment FCM-N Due 2048	450.0	450.0
Water 42-A-1 Due 2037	1,633.3	1,750.0
Equipment 43-A-1 Due 2039	942.9	
	<u>\$ 9,897.0</u>	<u>\$ 10,224.7</u>

The above debentures bear interest at rates that range between 0.565% and 4.714%.

Principal repayments required during the next five years, assuming rates and terms remain the same on renewal, are as follows:

	General Capital	Water Capital	Total
2025	\$ 962.4	\$ 291.7	\$ 1,254.1
2026	1,131.9	291.7	1,423.6
2027	645.4	291.7	937.1
2028	574.7	291.7	866.4
2029	441.5	291.7	733.2

A temporary borrowing resolution has been issued until permanent financing is secured with the NS Municipal Finance Corporation. A debenture will be floated to finance capital acquisitions incurred to March 31, 2024 for the following purposes:

Transportation	\$ 808.6
Protective services	291.1
Environmental health services	323.7
General government	610.7
Water capital	1,000.0
	<u>\$ 3,034.1</u>

# Town of New Glasgow

## Notes to Consolidated Financial Statements

March 31, 2024

### 7. Capital lease obligations

	2024	2023
	(in thousands)	
Capital lease obligation, with interest of 2.52% implicit in the lease payments, payable in monthly instalments of \$2,385. The obligation is secured by two police vehicles.	\$ 7.1	\$ 35.2
Capital lease obligation, with interest of 2.22% implicit in the lease payments, payable in monthly instalments of \$3,271. The obligation is secured by a street sweeper.	273.7	306.5
Capital lease obligation, with interest of 2.97% implicit in the lease payments, payable in monthly instalments of \$2,667. The obligation is secured by computer equipment and a public works vehicle.	41.8	72.1
	<u>\$ 322.6</u>	<u>\$ 413.8</u>

Principal repayments required during the next three years are as follows:

	General capital
2025	\$ 71.7
2026	44.9
2027	206.0

### 8. Term debt obligations

	2024	2023
	(in thousands)	
Term loan, with interest 1.41%, payable in monthly instalments of \$3,131 including interest. The obligation is secured by Computer Equipment.	\$ 3.1	\$ 37.3
Term loan, with interest at 4.11%, payable in monthly instalments of \$3,429 including interest. The obligation is secured by a 2018 Plow Truck.	45.8	82.0
Term loan, with interest 3.24%, payable in monthly instalments of \$366 including interest. The obligation is secured by a Boom Flail.	2.2	6.4
Term loan, repaid during the year.		23.8
Term loan, repaid during the year.		6.7
Term loan, repaid during the year.		4.2
Term loan, repaid during the year.		22.3
Term loan, repaid during the year.		2.3
Term loan, repaid during the year.		3.8
Term loan, repaid during the year.		18.0
	<u>\$ 51.1</u>	<u>\$ 206.8</u>

Principal repayments required during the next year is as follows:

	General capital
2025	\$ 51.1

# Town of New Glasgow

## Notes to Consolidated Financial Statements

March 31, 2024

### 9. Trade payables and accruals

	<u>2024</u>	<u>2023</u>
	(in thousands)	
General Operating		
Trade payables	\$ 2,099.2	\$ 1,416.2
Payroll accruals	1,034.9	1,089.6
Other accruals	<u>233.0</u>	<u>195.9</u>
	<u>3,367.1</u>	<u>2,701.7</u>
Water Operating		
Trade payables		6.1
Payroll accruals	82.7	168.6
Other accruals	<u>113.3</u>	<u>47.9</u>
	<u>196.0</u>	<u>222.6</u>
	<u>\$ 3,563.1</u>	<u>\$ 2,924.3</u>

### 10. Asset retirement obligation

Effective April 1, 2022 the Town recognized the asset retirement obligation (ARO) identified for the remediation of contaminants present within a number of buildings owned by the Town. The ARO reflected is the expected costs that will be incurred under the current provincial environmental regulations to decommission the buildings identified with contaminants which have a estimated useful life of six to 42 years.

#### The adjustment to recognize the ARO resulted in the following:

Estimated asset retirement obligation, total	\$ 833.4
Net present value at April 1, 2022 using the discount rate of 5.5%	<u>140.0</u>
Discount to be adjusted over the following 42 years	693.4

#### Balance of ARO liability:

ARO liability, opening April 1, 2022	<u>\$ 140.0</u>
Accumulated accretion, beginning of year	7.7
Current year accretion expense	<u>8.0</u>
Accumulated accretion, end of year	15.7
ARO liability, ending March 31, 2024	<u>\$ 155.7</u>

# Town of New Glasgow

## Notes to Consolidated Financial Statements

March 31, 2024

### 11. Deferred revenue

	<u>2024</u>	<u>2023</u>
Deferred revenue, beginning of year	\$ 3,043.9	\$ 219.9
Current year additions	1,729.6	3,073.2
Current year usage	<u>(553.2)</u>	<u>(249.2)</u>
Deferred revenue, end of year	<u>\$ 4,220.3</u>	<u>\$ 3,043.9</u>

The deferred revenue is available for community development programs.

### 12. Contributions to Boards and Commissions

#### (a) Glasgow Square - 100% interest

The Town is to finance the operations of Glasgow Square out of its current operations. Contributions from the Town of New Glasgow for operational purposes during the fiscal year ended March 31, 2024 was \$66,200 (2023 - \$49,300).

#### (b) The Town of New Glasgow provides contributions for operations to the following:

<u>Board</u>	<u>Contribution</u>	
	<u>2024</u>	<u>2023</u>
	(in thousands)	
Pictou County Wellness Centre Building Authority Incorporated	\$ 443.8	\$ 324.6
Pictou Antigonish Regional Library	83.4	83.4
Pictou County Solid Waste Management (PCSSA)	654.3	607.4
East River Environmental Control Centre (PCSSA)	1,097.2	1,020.3
Pictou County Regional Enterprise Network (REN)	47.4	30.7
Eastern Mainland Housing Authority	350.2	319.1
Chignecto Central Regional Centre for Education	1,885.4	1,784.1

---

# Town of New Glasgow

## Notes to Consolidated Financial Statements

March 31, 2024

---

### 13. Other Commitments

#### Pictou County Wellness Centre Building Authority Incorporated and Aberdeen Hospital Renovation Project

The Town of New Glasgow has implemented a deed transfer tax on all properties sold in the town. The proceeds from this tax will be contributed to the new Pictou County Wellness Centre project as well as towards the renovations and improvements to the Aberdeen Hospital. Since these projects will benefit all residents of Pictou County, a similar tax has been implemented by other municipalities within the County. During the year ending March 31, 2024 the amount transferred was \$531,309 (2023 - \$511,906).

The agreement with the Pictou County Wellness Centre Building Authority Incorporated also stipulates that the Town of New Glasgow, along with the other municipalities within the County, will provide an annual contribution for operations. At March 31, 2024, the Town's contribution was \$443,800 (2023 - \$324,638).

The Town of New Glasgow has provided security for two debentures for the Aberdeen Hospital Renovation project that is being administered by the Pictou County Shared Services Authority in the amount of \$1,507,902 (21%) with the remaining portion of the total \$7,197,780 being secured by other municipal units located in Pictou County.

---

### 14. Investment in New Scotland Business Development Incorporated

The New Scotland Business Development Incorporated (NSBDI) was incorporated December 31, 2014 pursuant to Section 60 of the Municipal Government Act. The Town of New Glasgow and the Municipality of the County of Pictou entered into an inter-municipal services agreement representing equal ownership of NSBDI.

As a result of this agreement, the Town of New Glasgow, together with the Municipality of the County of Pictou have jointly guaranteed a bank loan for New Scotland Business Development Inc. to a maximum of \$6,250,000 for purchase of land for a business park. The outstanding balance of the mortgage loan at March 31, 2024 is \$4,612,161.

The method of accounting for the investment is the modified equity approach which results in the Town of New Glasgow recognizing the carrying value of capital contributions and 50% of the net assets of NSBDI.

The value of the investment at March 31, 2024 represents capital contributions only. There is no other income or loss recorded from NSBDI up to March 31, 2024.

---

## Town of New Glasgow

### Notes to Consolidated Financial Statements

March 31, 2024

---

#### 15. Pension Plans

##### **Pension Plan for Employees of the Town of New Glasgow**

The Town of New Glasgow sponsors a contributory defined benefit pension plan for substantially all employees. The most recent actuarial valuation at December 31, 2022 provided the value of the pension fund assets and the present value of the pension obligations as follows:

Going Concern Financial Position	
Pension fund assets	\$ 24,624,200
Pension fund obligation	<u>\$ 18,056,000</u>

The net difference of \$5,580,000 represents a surplus in the plan.

Solvency Financial Position (Valuation method required by the Nova Scotia Pension Benefits Act)	
Pension fund assets	\$ 24,491,200
Pension fund obligation	<u>\$ 23,621,000</u>

The net difference of \$870,200 represents a surplus in the plan.

The Town of New Glasgow realized pension expense of \$428,033 (2023 - \$390,021) for the defined benefit pension plan described above for the year ending March 31, 2024.

##### **Atlantic Police Association Pension Plan**

The Town of New Glasgow sponsors a contributory defined benefit pension plan for its Police employees. The most recent actuarial valuation at December 31, 2022 provided the value of the pension fund assets and the present value of the pension obligations as follows:

Going Concern Financial Position	
Pension fund assets	\$ 75,862,200
Pension fund obligations including additional liability	<u>\$ 61,768,900</u>

The net difference of \$14,093,300 represents a surplus in the plan.

Solvency Financial Position (Valuation method required by the Nova Scotia Pension Benefits Act)	
Pension fund assets	\$ 69,508,600
Pension fund obligation	<u>\$ 71,294,400</u>

The net difference of \$1,785,800 represents a deficit in the plan.

The Town of New Glasgow realized pension expense of \$208,481 (2023 - \$196,779) for the defined benefit pension plan described above for the year ending March 31, 2024.

Both Plans have a going concern surplus. The Plan for the Employees of the Town of New Glasgow has a surplus based on the Solvency Financial Position where the Atlantic Police Association Pension Plan has a deficit based on the Solvency Financial Position.

Both Plans satisfy the definition of a Municipality Pension Plan in the regulations of the Nova Scotia Pension Benefits Act and therefore are exempt from solvency special payments after December 31, 2012. The going concern surplus and exemption under the Pension Benefits Act means no special payments are required.

---

# Town of New Glasgow

## Notes to Consolidated Financial Statements

March 31, 2024

---

### 16. Other

Total remuneration and reimbursed expenses paid to elected and senior appointed officials of the Town of New Glasgow are as follows:

	<u>Position</u>	<u>Remuneration</u>	<u>Expenses</u>	<u>Reimbursed Total</u>
Nancy Dicks	Mayor	\$ 41,103	\$ 3,750	\$ 44,853
Jocelyn Dorrington	Councillor	26,031	63	26,094
Clyde Fraser	Councillor	26,031	1,739	27,770
Joe MacDonald	Councillor/Deputy Mayor	26,718	4,820	31,538
Fred El-Haddad	Councillor	26,031	151	26,182
Russell Borden	Councillor	26,031	1,460	27,491
Dawn Peters	Councillor/Deputy Mayor	27,572	2,896	30,468
Lisa MacDonald	CAO	161,637	3,977	165,614

---

### 17. Comparative figures

Some of the comparative figures have been reclassified to conform to the current year's presentation.

# Town of New Glasgow

## Schedules to Consolidated Statement of Financial Activities

Year Ended March 31

2024

2023

(in thousands)

	Budget	Actual	Actual
<b>Taxes</b>			
Assessable property			
Residential	\$ 9,865.5	\$ 9,865.8	\$ 8,884.5
Commercial	6,408.8	6,461.5	6,196.3
Resource	46.5	46.5	43.1
	<u>16,320.8</u>	<u>16,373.8</u>	<u>15,123.9</u>
Business property			
Based on revenue (Aliant)	49.0	47.2	49.0
Nova Scotia Power Corp.	1.5	1.5	1.2
H.S.T. offset grant	70.0	84.4	69.2
	<u>120.5</u>	<u>133.1</u>	<u>119.4</u>
Special assessments			
Environmental Health Services			
Pollution control	1,180.6	1,191.5	1,138.8
Solid waste disposal	602.3	561.7	561.3
Fire Protection Charges	64.0	65.3	63.8
	<u>1,846.9</u>	<u>1,818.5</u>	<u>1,763.9</u>
Deed transfer tax		531.3	511.9
Total tax levied	<u>18,288.2</u>	<u>18,856.7</u>	<u>17,519.1</u>
Less taxes collected on behalf of others;			
Regional school board	(1,885.4)	(1,885.4)	(1,784.1)
Provincial correctional service	(115.0)	(110.9)	(111.8)
Regional housing authority	(300.0)	(350.2)	(319.1)
	<u>(2,300.4)</u>	<u>(2,346.5)</u>	<u>(2,215.0)</u>
	<u>\$ 15,987.8</u>	<u>\$ 16,510.2</u>	<u>\$ 15,304.1</u>

### Grants in lieu of taxes

Federal Government	\$ 50.3	\$ 54.2	\$ 50.3
Provincial Government	10.2	11.8	10.4
	<u>\$ 60.5</u>	<u>\$ 66.0</u>	<u>\$ 60.7</u>

---

**Town of New Glasgow****Schedules to Consolidated Statement of Financial Activities**

Year Ended March 31

2024

2023

(in thousands)

	<u>Budget</u>	<u>Actual</u>	<u>Actual</u>
<b>Sales of services</b>			
Parking meters	\$ 65.0	\$ 92.5	\$ 60.8
Sale of IT services	200.8	192.0	170.7
Sale of policing services	780.3	786.8	641.5
Sale of power to NSPC	15.0	11.3	15.1
	<u>\$ 1,061.1</u>	<u>\$ 1,082.6</u>	<u>\$ 888.1</u>

**Other revenue from own sources**

Licenses and permits	\$ 30.5	\$ 33.3	\$ 24.6
Fines	65.0	73.2	66.3
Rentals	101.0	98.5	108.2
Interest on taxes and rates	154.0	162.1	149.1
Criminal record checks	250.0	283.8	352.8
HST rebates (gas and diesel)	35.0	38.8	36.6
Mortgage service fees	18.0	18.8	19.6
Recreation revenue	10.0	3.3	4.4
MPAL program funding	25.0	25.0	25.0
Engineering contract work	5.0	0.7	5.0
Miscellaneous	35.0	78.1	48.9
	<u>\$ 728.5</u>	<u>\$ 815.6</u>	<u>\$ 840.5</u>

**Transfers from government**

Unconditional transfers from Provincial Government	\$ 1,055.4	\$ 1,055.4	\$ 1,055.4
Conditional transfers from Federal and Provincial Governments and agencies			
Department of Justice Policing Program	500.0	500.0	500.0
Civic addressing initiative	3.1	3.1	3.2
	<u>\$ 1,558.5</u>	<u>\$ 1,558.5</u>	<u>\$ 1,558.6</u>

# Town of New Glasgow

## Schedules to Consolidated Statement of Financial Activities

Year Ended March 31

2024

2023

(in thousands)

	<u>Budget</u>	<u>Actual</u>	<u>Actual</u>
<b>Water revenues</b>			
Metered sales	\$ 3,311.7	\$ 3,320.8	\$ 3,281.0
Flat rate sales	292.7	292.7	292.7
Public fire protection	8.5	8.0	2.0
Other	29.5	22.7	32.4
	<u>\$ 3,642.4</u>	<u>\$ 3,644.2</u>	<u>\$ 3,608.1</u>
<b>Grants for capital</b>			
Canada Community Building Fund	\$ 1,008.8	\$ 801.7	\$ 783.0
Town of New Glasgow Community Centres		128.6	
Province of Nova Scotia - Connect 2		23.2	
Efficiency Nova Scotia			35.1
Provincial accessibility grant			25.0
Provincial Capital Assistance Program	90.0	78.7	11.3
Province of Nova Scotia, Dept of Communities, Culture, Tourism and Heritage	8,039.5	565.0	
Provincial Emergency Services Provider Fund		20.0	
Province of Nova Scotia - Develop Nova Scotia		50.0	
Infrastructure Canada (ICIP Green Stream)	1,940.0	2,832.6	
	<u>\$ 11,078.3</u>	<u>\$ 4,499.9</u>	<u>\$ 854.4</u>
<b>Other revenue</b>			
Interest on operating account	\$ 175.0	\$ 566.8	\$ 294.2
Interest on capital and reserve funds		50.0	24.8
	<u>\$ 175.0</u>	<u>\$ 616.8</u>	<u>\$ 319.0</u>
<b>Other proceeds</b>			
Sale of assets, net of net book value	\$	\$ 47.2	\$ 133.8
Parkland transfers		7.9	4.9
	<u>\$</u>	<u>\$ 55.1</u>	<u>\$ 138.7</u>

# Town of New Glasgow

## Schedules to Consolidated Statement of Financial Activities

Year Ended March 31

2024

2023

(in thousands)

### General government services

	Budget	Actual	Actual
Legislative	\$ 238.5	\$ 215.3	\$ 184.6
General administration	1,490.0	1,351.0	1,215.1
Taxation exemptions	126.5	125.9	120.8
Employee benefits	183.0	146.5	79.0
Computer services	674.7	566.0	499.1
Safety	10.0	6.9	5.0
Public grants	25.0	17.7	26.0
Town owned buildings	105.0	105.5	84.7
Interest and bank charges	41.5	45.5	53.5
Pandemic Planning			0.3
Other	27.5	126.6	138.2
	<u>2,921.7</u>	<u>2,706.9</u>	<u>2,406.3</u>
Amortization		<u>348.7</u>	<u>295.8</u>
	<u>\$ 2,921.7</u>	<u>\$ 3,055.6</u>	<u>\$ 2,702.1</u>

### Protective services

Police protection			
Crime investigation, prevention and protective services	\$ 4,722.9	\$ 4,769.0	\$ 4,360.6
Police station and building	131.7	129.0	149.3
Provincial Police program	500.0	500.0	500.0
Police automotive equipment	165.6	126.7	112.4
	<u>5,520.2</u>	<u>5,524.7</u>	<u>5,122.3</u>
Fire protection			
Fire fighting force	1,070.0	1,219.9	1,058.3
Fire stations and buildings	87.0	104.8	98.0
Fire fighting equipment	70.5	74.8	58.0
Fire inspection	16.4	13.4	20.8
	<u>1,243.9</u>	<u>1,412.9</u>	<u>1,235.1</u>
Animal control			
Administration	24.5	13.6	11.1
Emergency measures	13.5	15.5	14.6
Interest and bank charges	18.7	18.7	10.5
	<u>6,820.8</u>	<u>6,985.4</u>	<u>6,393.6</u>
Amortization		<u>348.1</u>	<u>320.3</u>
	<u>\$ 6,820.8</u>	<u>\$ 7,333.5</u>	<u>\$ 6,713.9</u>

---

**Town of New Glasgow****Schedules to Consolidated Statement of Financial Activities**

Year Ended March 31

2024

2023

---

(in thousands)

	<u>Budget</u>	<u>Actual</u>	<u>Actual</u>
<b>Transportation services</b>			
Common services			
Engineering	\$ 393.8	\$ 329.8	\$ 366.8
Planning and inspection	211.5	207.3	211.2
Equipment	713.2	836.9	680.9
Mechanic shop	224.8	230.1	177.5
Salaries and benefits	587.2	614.1	780.8
Road transport			
Streets	1,363.0	1,183.2	1,006.9
Street lighting	90.0	76.8	60.0
Storm sewers & catchpits	90.0	63.1	71.3
Traffic activities	173.0	153.2	152.1
Parking	31.0	27.5	32.1
Storm/hurricane expenses	10.0	236.8	
Other	190.5	133.5	153.8
Interest and bank charges	82.7	92.3	66.6
	<u>4,160.7</u>	<u>4,184.6</u>	<u>3,760.0</u>
Amortization		<u>1,255.9</u>	<u>1,221.2</u>
	<u>\$ 4,160.7</u>	<u>\$ 5,440.5</u>	<u>\$ 4,981.2</u>

---

**Environmental health services**

Sewage treatment and disposal	\$ 174.0	\$ 76.1	\$ 53.1
Central treatment plant operation	1,097.2	1,097.2	1,020.4
Garbage and waste collection and disposal			
Municipal collection and disposal	684.2	670.7	623.5
Interest and bank charges	10.0	10.2	14.7
	<u>1,965.4</u>	<u>1,854.2</u>	<u>1,711.7</u>
Amortization		<u>169.2</u>	<u>157.3</u>
	<u>\$ 1,965.4</u>	<u>\$ 2,023.4</u>	<u>\$ 1,869.0</u>

---

**Public health services**

VON Canada	<u>\$ 5.0</u>	<u>                    </u>	<u>\$ 5.0</u>
------------	---------------	-----------------------------	---------------

# Town of New Glasgow

## Schedules to Consolidated Statement of Financial Activities

Year Ended March 31

2024

2023

(in thousands)

	<u>Budget</u>	<u>Actual</u>	<u>Actual</u>
<b>Community development</b>			
Administration	\$ 517.5	\$ 550.7	\$ 387.2
Recreation instruction and sundry	92.4	51.1	56.2
Housing Accelerator fund		6.0	
Marina	10.0	24.6	9.8
Farmers Market	7.0	13.2	8.4
Community centres	39.0	40.4	37.1
Parks and playgrounds	135.1	157.3	142.6
Summer grounds maintenance	116.3	142.9	114.9
Marketing and communications	14.5	9.5	21.9
Interest and bank charges	25.0	25.9	35.3
	<u>956.8</u>	<u>1,021.6</u>	<u>813.4</u>
Amortization		271.0	249.1
	<u>\$ 956.8</u>	<u>\$ 1,292.6</u>	<u>\$ 1,062.5</u>

### Water treatment and distribution

Operating expenditures			
Source of supply	\$ 183.0	\$ 248.0	\$ 185.4
Pumping	151.5	156.2	150.8
Water treatment	881.5	812.4	717.2
Transmission and distribution	700.2	700.1	634.0
Salaries and benefits	328.5	395.0	350.4
Fleet	228.8	247.4	212.2
Administrative and general	668.5	743.3	613.7
	<u>3,142.0</u>	<u>3,302.4</u>	<u>2,863.7</u>
Interest and bank charges	138.5	128.3	131.7
	<u>3,280.5</u>	<u>3,430.7</u>	<u>2,995.4</u>
Amortization	550.0	699.1	676.7
	<u>\$ 3,830.5</u>	<u>\$ 4,129.8</u>	<u>\$ 3,672.1</u>

# Town of New Glasgow

## Schedules to Consolidated Statement of Financial Activities

Year Ended March 31

2024

2023

(in thousands)

	<u>Budget</u>	<u>Actual</u>	<u>Actual</u>
<b>Other transfers and grants</b>			
Pictou County Wellness Centre Building Authority Incorporated	\$ 347.0	\$ 443.8	\$ 324.6
Deed Transfer Tax Trust		531.3	511.9
Glasgow Square	50.7	66.2	49.3
Property Valuation Services Corporation	112.1	112.1	113.3
Pictou-Antigonish Regional Library	85.0	83.4	83.4
Destination Eastern & Northumberland Shores	14.3	9.6	12.1
Pictou County Transit Authority	90.0	89.3	89.3
CHAD Transit	43.2	43.2	41.1
Pictou County Partnership (REN)	47.4	47.4	30.7
Citizens for a Healthy Pictou County Physician Recruitment	10.9	10.9	10.4
New Scotland Business Development Incorporated	95.0	24.5	
	<u>\$ 895.6</u>	<u>\$ 1,461.7</u>	<u>\$ 1,266.1</u>

### Reserves for taxes and appeals

Reserve for uncollectible taxes	<u>\$ 5.0</u>	<u>\$ 55.0</u>	<u>\$ 17.4</u>
---------------------------------	---------------	----------------	----------------

**Town of New Glasgow**  
**Schedule of Capital Projects Funding**

March 31, 2024

	TOTAL CAPITAL COSTS	Temporary Borrowing	Equipment reserve	Depreciation reserve	Operating reserve	Watershed reserve	Capital out of revenue	Canada Community Building Fund	External Funding
<b>GENERAL CAPITAL</b>									
Street Paving & Curbs	508,288						8,288	500,000	
Streets and curbs	115,155	110,502					4,653		
Police Capital	163,525	163,525							
Public Works									
- Traffic lights	82,924	82,924							
- Equipment	578,273	564,378							
- Building	50,781	50,781					13,895		
Sanitary sewer	3,531							3,531	
Storm Sewer Separation Project	1,227,616	323,705						13,879	890,032
Recreation Capital	351,771	33,016						118,301	151,773
Glasgow Square Capital	26,795								
Fire Capital	147,625	127,625							20,000
Town office - equipment	155,258	76,806	32,900		14,252		31,300		565,048
Library building	565,048								
Energy Efficiency Project	485,915	485,915							
Downtown Development	68,516	14,966					3,637		49,913
<b>Sub-total</b>	<b>4,531,021</b>	<b>2,034,143</b>	<b>32,900</b>	<b>629,434</b>	<b>14,252</b>	<b>35,301</b>	<b>137,249</b>	<b>635,711</b>	<b>1,676,766</b>
<b>WATER CAPITAL</b>									
Equipment	133,619			35,991			97,628		
Source of Supply	304,787			226,121					78,666
Building	279,913			279,913					
Watershed land	35,301				35,301				
Waterlines	2,990,029	1,000,000		47,429					1,942,600
Meters	39,980			39,980					
<b>Sub-total</b>	<b>3,783,629</b>	<b>1,000,000</b>		<b>629,434</b>		<b>35,301</b>	<b>97,628</b>		<b>2,021,266</b>
	<b>\$ 8,314,650</b>	<b>\$ 3,034,143</b>	<b>\$ 32,900</b>	<b>\$ 629,434</b>	<b>\$ 14,252</b>	<b>\$ 35,301</b>	<b>\$ 234,877</b>	<b>\$ 635,711</b>	<b>\$ 3,698,032</b>

**TOWN OF NEW GLASGOW**  
**TRUST FUND BALANCE SHEET**  
**YEAR ENDED MARCH 31, 2024**

ASSETS	A.E. Fraser Trust	James Roy Trust	Margaret C. Cameron Trust	W.G. Matheson Bursary	George Sylvester Trust	Lincoln Fraser Memorial	Carmichael Scholarship Trust	Graduation Class Trust	Graduation Class 95 Trust	Bruce Stewart Trust	Eric Doucette Trust	J.D. MacGregor Trust	Ivan MacInnis Trust	H. Goodman Trust	War Memorial Trust	2024 Total	2023 Total
Cash	\$ 47,069	\$ 3,979	\$ 1,768	\$ 948	\$ 3,531	\$ 1,526	\$ 4,027	\$ 1,164	\$ 1,267	\$ 410	\$ 1,871	\$ 12,185	\$ 2,333	\$ 655	\$ 1,212	\$ 266,497	\$ 251,916
Investments, at cost	89,673	3,979	1,768	948	3,531	1,526	4,027	1,164	1,267	410	1,871	12,185	2,333	655	1,212	89,675	87,731
RESERVE	136,744	182,552	182,552	182,552	182,552	182,552	182,552	182,552	182,552	182,552	182,552	182,552	182,552	182,552	182,552	356,172	339,647
Trust Fund Reserve	\$ 136,744	\$ 182,552	\$ 182,552	\$ 182,552	\$ 182,552	\$ 182,552	\$ 182,552	\$ 182,552	\$ 182,552	\$ 182,552	\$ 182,552	\$ 182,552	\$ 182,552	\$ 182,552	\$ 182,552	\$ 356,172	\$ 339,647

**STATEMENT OF TRUST FUND RESERVES**  
**YEAR ENDED MARCH 31, 2024**

Balance, begin year	\$ 130,666	\$ 173,622	\$ 3,691	\$ 1,727	\$ 900	\$ 3,355	\$ 1,450	\$ 3,830	\$ 1,107	\$ 1,237	\$ 413	\$ 1,779	\$ 11,612	\$ 2,283	\$ 622	\$ 1,153	\$ 339,647	\$ 332,359
Add:	2,572	8,930	203	91	48	176	76	197	57	65	22	92	598	120	33	59	13,339	7,526
Interest Earned	1,944																1,944	(850)
Investment gain (loss)	4,349																4,349	4,820
Investment allocation	139,531	182,552	4,094	1,818	948	3,531	1,526	4,027	1,164	1,302	435	1,871	12,210	2,403	655	1,212	359,279	343,655
Deduct:	2,787		115	50					35	25	25	25	70				3,107	4,208
Transfers																		
Bank Charges																		
Investment loss																		
	2,787		115	50					35	25	25	25	70				3,107	4,208
	\$ 136,744	\$ 182,552	\$ 3,979	\$ 1,768	\$ 948	\$ 3,531	\$ 1,526	\$ 4,027	\$ 1,164	\$ 1,267	\$ 410	\$ 1,871	\$ 12,185	\$ 2,333	\$ 655	\$ 1,212	\$ 356,172	\$ 339,647

ON BEHALF OF THE TOWN

*Nancy Bruck*  
 Mayor  
 CAC